

COMMITTEE HEARING
BEFORE THE
CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

In the Matter of:)
)
Preparation of the 2005 Integrated) Docket No.
Energy Policy Report) 04-IEP-01F
)
Re: Strategic Transmission)
Planning Issues and Transmission)
Staff Report)
_____)

CALIFORNIA ENERGY COMMISSION
HEARING ROOM A
1516 NINTH STREET
SACRAMENTO, CALIFORNIA

THURSDAY, JULY 28, 2005

9:40 A.M.

Reported by:
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COMMISSIONERS PRESENT

John Geesman, Presiding Member

James Boyd, Associate Member

ADVISORS PRESENT

Melissa Jones

Michael Smith

STAFF and CONTRACTORS PRESENT

Judy Grau

Joe Eto

Lawrence Berkeley National Laboratory
Consortium for Electric Reliability Technology
Solutions

Randall Hunt

Navigant Consulting

Eric Toolson

Pinnacle Consulting

ALSO PRESENT

Randy Howard

Los Angeles Department of Water and Power

James Avery

San Diego Gas and Electric Company

Frank Barbera

Imperial Irrigation District

Patricia Arons

Southern California Edison Company

Chifong Thomas

Pacific Gas and Electric Company

Gary DeShazo

California Independent System Operator

ALSO PRESENT

Kevin Woodruff
The Utility Reform Network

Barry Flynn
Flynn RCI

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P R O C E E D I N G S

9:40 a.m.

PRESIDING MEMBER GEESMAN: This is day 49 of the California Energy Commission's 2005 Integrated Energy Policy Report process. I'm John Geesman, the Presiding Member of the Commission's Integrated Energy Policy Report Committee. To my left, Commissioner Jim Boyd, the Association Member of the Committee. To my right, Melissa Jones, my Staff Advisor.

The topic today is the staff's transmission report. We've also got some presentations by a couple of our contractors, utilities, other stakeholders involved in the transmission environment.

This is an area where the staff and our consultants, in my judgment, have made a very impressive contribution over the last couple of years. And I'd strongly encourage us, at some point, to compile a bibliography of the various reports that we have published. Perhaps cluster those on our website, or maybe bring them out in a boxed set. Because I think it's a quite impressive library of the information in the transmission field that I received a great deal of

1 positive feedback from all around the United
2 States as to its value.

3 We've also done, I think, a very good
4 job in engaging many, if not all, of the
5 stakeholders in the transmission arena in
6 California. It's a difficult problem. I can't
7 say that process has been what any of us perhaps
8 would like it to have been. But we muster on.

9 Commissioner Boyd.

10 COMMISSIONER BOYD: Only a couple
11 comments, thank you, Commissioner Geesman. Oh,
12 but I wish it were true that this was day 49 in
13 the IEPR process. You said welcome to day 49; I
14 know what you meant was welcome to hearing number
15 49. I think the days you've got to put a zero at
16 the end of the 49.

17 The only other comment I would make, I
18 certainly take a lot of my bead in transmission
19 from Commissioner Geesman, who is to be commended
20 for his dedication to this subject. It's an issue
21 we identified in the very first Integrated Energy
22 Policy Report in 2003 as something desperate for
23 attention in the state. And he has taken that
24 challenge and we continue to push the subject.
25 And it's a subject certainly deserving of being

1 pushed and dealt with.

2 And so I welcome this hearing and all
3 the input and the commentary I hope we get from a
4 lot of you out there on this subject, because it
5 certainly will be prominent in the 2005 report
6 that we recommend to our Commission, I'm sure.
7 So, thank you.

8 PRESIDING MEMBER GEESMAN: Judy.

9 MS. GRAU: All right. Before we get
10 started I have a couple of housekeeping items.
11 Those of you who have been here before know that
12 our restrooms are located over there. That's true
13 for the mens restroom, but the ladies restroom
14 over there is out of order, so the restroom we're
15 now using is behind the guard shack, if you head
16 toward the back of the building, toward the
17 freight elevator. Before you get there, on the
18 right you'll see womens bathroom for your use.

19 The coffee shop is located on our second
20 floor up the stairs behind the guard. We ask that
21 you please use the main entrance by the guard
22 station to enter and exit, as the side door over
23 there is alarmed and it's for staff use only, who
24 have badges.

25 Okay, with that I'd like to just speak

1 briefly about the structure of today's hearing.
2 It's divided into two parts. Part one covers
3 strategic transmission planning issues. For those
4 of you who attended the Committee's May 19th
5 workshop, one of the 49, we had a workshop on
6 transmission corridors and strategic plan update
7 number one. And you will recognize many of this
8 morning's part one topics as a continuation of
9 that workshop.

10 At that May 19th workshop Mr. Joe Eto of
11 CERTS presented his review of the Cal-ISO's
12 economic evaluation methodology for the Palo
13 Verde-Devers 2 transmission project. Today Joe
14 will be presenting his review of Southern
15 California Edison's economic evaluation
16 methodology for the same project.

17 Also at the May 19th workshop Navigant
18 Consulting provided background material on
19 transmission congestion in southern California; as
20 well as the transfer capability between LADWP and
21 SCE service territories.

22 Navigant also briefly noted its ongoing
23 work evaluating the reliability benefits of
24 economic transmission projects. And today Mr.
25 Randall Hunt of Navigant will update us on those

1 works in progress.

2 At the May 19th workshop Mr. Eric
3 Toolson of Pinnacle Consulting shared his work in
4 progress in which he surveyed stakeholders about
5 potential criteria that should be used to evaluate
6 transmission projects and their alternatives in
7 order to provide decisionmakers with a means to
8 compare alternative resource portfolios.

9 Eric is here today to share his
10 distillation of that input into a short list of
11 proposed criteria. He also has a presentation on
12 the assessment of low-probability/high-impact
13 events. So that's the content of part one.

14 And then part two covers the
15 transmission staff report that was published on
16 our website on July 20th. And if you haven't
17 already brought your own downloaded copy, please
18 make sure to pick up one at the green-covered
19 reports from the back table.

20 And as I will mention again when we get
21 to part two, the Energy Commission will be
22 developing a strategic transmission plan. And
23 staff views this report as one source of
24 information that the Commission can use to develop
25 this first strategic plan.

1 We will also be hearing from several
2 utilities on what they think should be included in
3 the plan. We welcome any others not listed on the
4 agenda to share their thoughts on either the staff
5 transmission report, or the strategic plan, or
6 both.

7 So we're going to now get started on
8 part one with Joe Eto of CERTS.

9 MR. ETO: Thank you, Judy. Good
10 morning, Commissioners, Staff, hearing
11 participants. It's a pleasure to be here. My
12 name is Joe Eto; I am a staff scientist at the
13 Lawrence Berkeley National Laboratory where I
14 manage the program office for the Consortium for
15 Electric Reliability Technology Solutions.

16 I'm pleased today to have a chance to
17 prepare and offer remarks into the IEPR process on
18 a review that you've asked us to conduct, looking
19 at Southern California Edison's economic
20 evaluation methodology for the Devers-Palo Verde
21 Line number 2.

22 Before I begin I'd like to also
23 acknowledge the contributions of Dr. Fred
24 Mobeshari from the Electric Power Group, who was
25 the lead analyst for the work that I'll be

1 presenting.

2 Just like to start with a little bit of
3 background. The Commissioner mentioned some of
4 the work that had been done over the years in
5 supporting this process, and I wanted to just
6 touch bases on sort of how we got to the point of
7 the review that I'll be presenting to you today.

8 Two years ago we presented an assessment
9 of historical transmission investments in
10 California, and identified a number of benefits
11 unplanned at the time, or unaccounted for at the
12 time of construction, that were realized as a
13 result of the building of those lines, which
14 substantially enhanced the value of those lines to
15 California.

16 That really led us to then think about
17 looking forward what role transmission might play
18 in California's future.

19 We then conducted a scenario analysis
20 that looked at electricity and transmission
21 interconnections in a variety of different
22 alternative scenarios. And reached the conclusion
23 that under any reasonable scenario future
24 resource, endowment or acquisition for the state,
25 that out-of-state transmission would be an

1 important part of that resource portfolio.

2 And that therefore it would be very
3 important from a policy perspective to begin
4 laying the groundwork for those types of
5 investments.

6 Toward that end, last spring we made a
7 review of transmission planning methodologies and
8 made a number of recommendations regarding ways or
9 types of strategic benefits and analyses
10 approaches that would be appropriate for better
11 capturing all the values that transmission brings
12 into this type of a planning process.

13 We have followed that this year,
14 starting last May at the workshop that Judy just
15 mentioned, by reviewing the economic evaluation
16 methodology that the California ISO had
17 undertaken, looking at the Devers-Palo Verde line
18 2.

19 This is really the second portion of
20 that discussion, which I'll now talk about a
21 review of the economic evaluation methodology that
22 Edison has used in supporting the Devers-Palo
23 Verde 2 application.

24 To review, where we came into this
25 process was through the identification of a number

1 of important strategic benefits that we felt
2 needed to be addressed in some capacity in order
3 to conduct a comprehensive evaluation of specific
4 transmission projects.

5 One of the key benefits of transmission
6 that we think needs to be included is the
7 opportunity for transmission essentially to
8 enlarge the market for generation. And contribute
9 to price stability by again decreasing the market
10 power of existing generators by essentially
11 enlarging the scope of the market that might be
12 available to a given set of loads.

13 I think there's also the potential for
14 increased reserve sharing and firm capacity
15 purchases when you have these interconnections.
16 And one of the most important things I think
17 really has not been well addressed is, you know, a
18 lot of the analyses focus on expected values and
19 business as usual. But we all know in California
20 that business often isn't as usual, and that one
21 of the critical strategic benefits that we think
22 transmission plays is an insurance policy against
23 contingencies during abnormal system conditions.

24 And in our historic review we found
25 numerous instances of just these types of

1 contingencies and the tremendous benefits that
2 transmission brought to our state that, again,
3 weren't captured or anticipated at the time of the
4 planning or the construction of these lines.

5 There's also potential for environmental
6 benefits. And in particular, also the issue of
7 looking at additional infrastructures that are
8 impacted by transmission in the form of gas
9 pipelines.

10 So let me talk about what we've done in
11 trying to look at the Edison application through
12 the lens of these strategic benefits, as well as
13 the methodologies that were employed.

14 We were asked to review a large number
15 of documents that Edison prepared, and we focused
16 really primarily on these two documents, chapter 2
17 of the performance environmental assessment, and
18 then the appendix looking at the cost
19 effectiveness analysis, both the initial report
20 and then its update last March.

21 What we were trying to do really here
22 was then just sort of examine not so much as a
23 critique of the assumptions or the outcomes, but
24 what were the methods being used, what were the
25 types of benefits that were being captured, how

1 were they being captured. And specifically to
2 sort of lay that against the scope of strategic
3 benefits that we identified as being important for
4 consideration in these types of planning
5 exercises.

6 One of the critical recommendations that
7 we made in our strategic assessment was the
8 importance of looking at it using a social rate of
9 discount in some of the more societal perspective
10 analyses.

11 Now, we're going to try to apply that to
12 one perspective looking at some of the information
13 from the Edison filing.

14 So, as a starting point for that review,
15 let me review the objectives that Edison
16 articulated for building Devers-Palo Verde 2. I
17 think, again, primary among them was being able to
18 access the low-cost energy in the southwest.

19 Edison's assuming about 6500 megawatts
20 of power being additionally available to
21 California over Devers-Palo Verde 2; and access to
22 that would be a significant cost reduction to the
23 cost of power in the state.

24 They also are interested in
25 understanding how it would affect competition, as

1 again looking at this issue of expanding the
2 market for generation that might compete for load
3 in California.

4 They're also looking or considering the
5 ability of the infrastructure to support
6 additional construction beyond the assumptions
7 that are in the generation portfolios currently as
8 a way of bringing more energy into California.

9 And I'll speak specifically to that issue in our
10 review of the methods, because, again, what you
11 assume about what is in -- is very critical in
12 terms of trying to assess the value of what you
13 can and can't capture at this point.

14 And then finally, Edison mentions the
15 issues of the reliability supply and the insurance
16 value against extreme events and the flexibility
17 and operating of the transmission grid more
18 flexibly. But, again, one of the things we'll
19 comment on is having mentioned those there's
20 little quantification of those. And from our
21 perspective, you're in the framework of benefit/
22 cost analysis if you mention something but you're
23 not able to put a number to it, you're effectively
24 putting the number zero to it. And so we think
25 that's something that -- but we think that there

1 are ways to begin to try to address that. We
2 encourage the stakeholders to begin trying to do
3 that.

4 So looking at the economic benefits that
5 were quantified by us, and again it's primarily
6 the energy cost savings. Again, building this
7 line, accessing lower cost out-of-state generation
8 essentially is going to lower the total production
9 cost within California.

10 Edison's analysis suggests that
11 California's prices would fall by about 2 percent
12 through the construction of the line. And this is
13 the principal economic benefit that's focused on
14 in the filing.

15 There is a small amount of impact on
16 transmission revenues. It's really quite minor in
17 size compared to the economic benefit in terms of
18 lower overall total production costs.

19 Some of the things, again, that were
20 identified but were not quantified by Edison was
21 this issue of new generation development. In both
22 of these production simulation cases the portfolio
23 generation's assumed to be fixed with and without
24 the construction of the line.

25 A key question looking forward is the

1 extent to which the very existence of that line
2 might inspire additional construction of
3 generation beyond that assumed in these with and
4 without cases.

5 There is this very significant issue of
6 market power which the types of techniques that
7 are being used are only beginning to scratch the
8 surface in capturing. I think the CAISO
9 methodology attempts to do this. To my knowledge,
10 it's not explicitly factored into the way in which
11 the Edison evaluation took place.

12 And finally, of course, this emergency
13 value is something that is mentioned, but, you
14 know, we are still looking at the methods for
15 trying to capture that at this point. And I think
16 it's a very important topic going forward for
17 something to develop.

18 Now before I go into the Edison's
19 evaluation and our analysis of it, I want to make
20 some comments sort of in contrasting. This is not
21 the first analysis of Devers-Palo Verde 2. The
22 CAISO also has attempted to look at the benefits
23 and costs of that line.

24 And I wanted to just sort of say, you
25 know, these are different methods. You know, the

1 basic idea is production simulation, but there are
2 different ways it's being done. I wanted to sort
3 of like compare the two approaches. And I also
4 want to clarify one of the statements I made.

5 You know, the Edison evaluation looks at
6 a number of operational benefits. There are some
7 other operational benefits that I think the CAISO
8 captures, and I want to right now correct a
9 misstatement or a typo in this presentation.

10 In here it says it assumes that Edison's
11 evaluation assumes there will be no capacity
12 benefit. That's not -- what Edison does is they
13 conclude that there will be no capacity benefit,
14 although they do consider the opportunity for
15 capacity benefit. This is in contrast to the
16 CAISO evaluation which does both consider and
17 conclude some capacity benefit from the
18 availability of surplus capacity in Arizona.

19 Edison also makes an estimate of
20 transmission losses but believes it's really
21 inconclusive. And again, this is kind of an issue
22 of methodologies in terms of the sophistication of
23 the power flow types of simulations that are used
24 in doing these analyses.

25 The CAISO does attempt to do it through

1 an external means, recognizing the limitation of
2 the existing DC power flow not to be able to
3 capture those things.

4 Both try to capture emission reductions.
5 The ISO evaluation goes on to look at the CO2
6 benefits, again through an external calculation.

7 Now, I'm really not trying to do this to
8 sort of, you know, do a beauty contest, but really
9 what I want to do is to try and look at the scope
10 of benefits that are or aren't captured. And in
11 the context, you know, it's instructive to look at
12 the CAISO evaluation. And when you look at these
13 additional things that are being considered here,
14 you see that about 30 percent of the total
15 benefits are from things that are not directly
16 captured, or were found to be zero in the Edison
17 evaluation.

18 So, again, what I'm trying to say is
19 these methodologies of what is captured and how it
20 is captured is very important. And I want to
21 emphasize that in terms of things to begin
22 thinking about as we look forward toward more
23 comprehensive evaluations of the worth of these
24 activities.

25 So, in terms of the life cycle benefits,

1 Edison does a benefit/cost ratio using a nominal
2 10.5 percent discount rate. And, again, the
3 principal benefits here are the energy benefits;
4 it's about over a billion dollars. There's a
5 small amount of this third-party transmission
6 revenue benefit. And then compare that to the
7 revenue requirement which they estimate at
8 about -- which we estimate, based on their
9 information, based on about \$650 million, and you
10 get a benefit/cost ratio of about 1.7.

11 And so, you know, this is their
12 fundamental finding from the Edison evaluation
13 focusing really on a CAISO ratepayer perspective,
14 which is appropriate for the scope of the type of
15 evaluation and the filing that Edison is making in
16 the venue that it's making, which is to the PC,
17 which, of course, is concerned about ratepayer
18 costs.

19 Now, one of the things that we've done,
20 which was outside the scope of Edison's
21 evaluation, was to take some of the production
22 cost information, looking at the WECC impacts as a
23 whole, and begin to try again put it into this
24 type of a framework.

25 So what we have done is taken the

1 initial simulation years of the production cost
2 benefits, looking at the WECC region as a whole,
3 extrapolated those out to the lifetime, the
4 expected lifetime of the line; done a present
5 value calculation at the social discount rate that
6 we recommend, and calculate benefits on the order
7 of \$135 million. And we also make a projection
8 based on the transmission -- but, again this is a
9 very small part of the calculation.

10 So when we do that, looking here on the
11 left -- on the right side of this screen you have
12 the CAISO ratepayer analysis that Edison has just
13 presented in their filing of benefit/cost ratio of
14 1.7. If you now take the work that we have done
15 looking just at the production cost benefit from
16 the WECC perspective, you'll get net energy
17 benefits of about 435 million; total benefits of
18 about 500 million, which is less than the capital
19 cost that we estimate for the cost of the project.

20 And so from a WECC perspective, based on
21 this set of benefits, we would conclude that the
22 benefit/cost ratio is less than 1.

23 I think this is instructive in terms of
24 what the dynamics, and I just want to kind of
25 maybe explain a little bit of the dynamics, so you

1 understand the difference in the net energy
2 benefits, since they're basically the same types
3 of benefits, but looking at it from different
4 perspectives.

5 Essentially the dynamic here is that
6 low-cost generation from the southwest is
7 displacing very high cost generation here in
8 California. Well, in terms of meeting the needs
9 of the rest of the west, they're going to have to
10 rely on other sources of generation to meet those
11 needs, other than the low-cost generation that's
12 now coming into California. And that, in effect,
13 raises their production costs.

14 So, as a region as a whole benefits in
15 production costs, California benefits somewhat
16 disproportionately in terms of what's being
17 displaced as being very high cost in California.

18 So let me just summarize then what we
19 are finding. You know, based on looking at a
20 California ratepayer -- CAISO ratepayer
21 perspective, the benefit/cost ratio is greater
22 than 1. Looking at this WECC regional
23 perspective, using the production cost numbers
24 developed by Edison, but valuing them at a social
25 discount rate, we find that the benefit/cost ratio

1 is less than 1.

2 But, again, going back to our assessment
3 of the methodology, part of the reason that the
4 regional benefit is low in this case is because
5 many of the values, the strategic values in terms
6 of the insurance value, the reduction in the
7 potential for exploitation of market power, the
8 potential for development of new generation
9 outside of California, other operational benefits,
10 environmental benefits, and, of course, impacts on
11 the gas infrastructure, are simply not captured in
12 this type of a calculation.

13 And so going forward, you know, we would
14 recommend that much more comprehensive evaluations
15 of the total cost and the total benefits of these
16 projects be undertaken. Among the things to be
17 concerned about is this interaction between the
18 capacity benefit and the transmission and
19 generation expansion question.

20 Again, one of the key things that comes
21 out from looking at the simulation studies is the
22 generation portfolio is basically held fixed
23 between the with and without transmission
24 scenario, when in fact we would submit that the
25 existence of a large transmission line to bring

1 low-cost power into California would likely
2 inspire additional construction of generation in
3 the Palo Verde area that might be available both
4 to California and to the rest of the west.

5 Something that's very very important
6 that we've said many many times, of course, is
7 this question of insurance value. This really is
8 something you cannot capture through an expected
9 value calculation. Requires much more of the
10 probabilistic and scenario type of evaluation to
11 again look at extreme events and look at the worth
12 of transmission in trying to sort of help you
13 through those difficult but unanticipated
14 situations.

15 We think there are a lot of
16 environmental benefits that need to be captured.
17 Impact on the infrastructures, such as gas
18 pipelines should be included. And, of course, a
19 lot of the operational benefits in terms of the
20 operational flexibility of redispatch certainly
21 need to be considered in these types of
22 assessments.

23 So, again, in conclusion, I think within
24 the scope of what Edison is charged to do in the
25 context of the filing with the PC, I think the

1 ratepayer impact from production cost is a
2 straightforward and appropriate calculation. We
3 would suggest additional types of considerations
4 be brought into the overall planning process for
5 the purposes of trying to assess from a societal
6 perspective the value of these types of projects.

7 With that I'll conclude my remarks.

8 PRESIDING MEMBER GEESMAN: Joe, let me
9 ask you a question on the environmental benefits
10 you refer to in item 3. You're speaking of air
11 quality benefits, are you not?

12 MR. ETO: In this case the ones that
13 have principally been captured in the studies to
14 date have been the air quality benefits. You
15 know, Edison looks at a variety of the control
16 pollutants; CAISO adds to that this issue of CO2.

17 PRESIDING MEMBER GEESMAN: What other
18 environmental benefits would you then envision
19 being appropriate to attempt to capture?

20 MR. ETO: Well, I think there are going
21 to be corollary impacts on gas infrastructures
22 that it's going to have implications for. And I
23 think also an important thing that's not directly
24 captured in these environmental calculations, at
25 least from a total production cost perspective,

1 are the distributional aspects of where the
2 pollutants, in effect, are being emitted. As well
3 as other --

4 At the same time, you know, for
5 completeness, I think it's also important that we
6 consider the environmental impacts from
7 constructing these lines. And, again, the issue
8 is that there is lots of benefits in cost; there
9 are many affected parties. And we are better
10 served by a more comprehensive assessment of these
11 than by snapshots of portions of them.

12 PRESIDING MEMBER GEESMAN: Did the
13 Edison analysis focus strictly on NOx reduction?

14 MR. ETO: No, no, I'm sorry, this is an
15 incomplete statement here, in that Edison did
16 consider all the controlled pollutants.

17 PRESIDING MEMBER GEESMAN: Okay.

18 COMMISSIONER BOYD: Joe, just a comment.
19 I want to commend you on your presentation and
20 your analysis. All my working career I've had
21 trouble with the cost/benefit analysis because, a)
22 it's been usually narrowly defined because of the
23 incredible difficulty of assigning quantifiable
24 numbers to shove into the equations on so many of
25 these other attributes that should be taken into

1 more like called a full absorption, from cost
2 accounting, full absorption analysis.

3 But I think you're right on point.
4 That's something we need to grapple with. It
5 becomes more and more difficult, but so is life,
6 and so is everything else. So, I appreciate your
7 presentation. It was quite good.

8 MR. ETO: Thank you. I'd like to
9 actually comment in two ways on that. You know, I
10 think it's very important to recognize that the
11 benefit/cost framework is a decisionmaking tool.
12 It is not a substitute for a decision.

13 And particularly in regard to your
14 earlier comment, you know, I'm harkened to
15 something that I heard many years ago, which is
16 you shouldn't confuse the things that you can
17 count for the things that really count.

18 And that is especially true in the
19 discipline that cost/benefit analysis directs you
20 toward, which is to focus on the things that you
21 can count.

22 COMMISSIONER BOYD: Good point. The
23 trouble is there's so few of us who remember or
24 ascribe to that statement. And I agree with you
25 100 percent, it's a tool. The trouble is

1 historically, in my opinion, too many people have
2 made it the decisionmaker, maybe to hide behind or
3 as a shield. But, good point.

4 PRESIDING MEMBER GEESMAN: I guess on
5 that note let me ask you a question that we've
6 touched upon repeatedly throughout the last couple
7 of years in these workshops. How does the Edison
8 analysis address the question of what is the
9 appropriate period of analysis for the
10 decisionmaker?

11 You're dealing with infrastructure with
12 what we've previously estimated to be a 30- to 50-
13 year useful life. You apply a discount rate of
14 something; we've suggested a social discount rate;
15 you've used 5 percent. How does the Edison
16 analysis address that?

17 MR. ETO: Well, the Edison analysis does
18 consider the lifetime of the transmission
19 investment. And then looking again from the
20 ratepayer perspective and the revenue requirement
21 discipline they do use the nominal discount rate
22 that would be associated with an Edison
23 investment.

24 And from a ratepayer revenue requirement
25 it looks like that would be appropriate. The

1 methods that they use to get to the lifecycle
2 benefits are five years of simulation, which is in
3 contrast to the ISO's approach, which was two
4 years of simulation.

5 But, again, you're basically looking at
6 the first couple of years, and then you're making
7 extrapolations from there.

8 PRESIDING MEMBER GEESMAN: I guess the
9 concern I have, it continues to represent a
10 problem in my mind. A discount rate that you
11 apply really to many of these criteria, if it's a
12 10.5 percent discount rate it means benefits
13 after, I don't know, year six, year seven, count
14 for nothing.

15 If it's a 5 percent discount rate,
16 you've extended that horizon a bit, but you
17 haven't extended it to the full service life of
18 the equipment.

19 I think about the Golden Gate Bridge.
20 It continues to provide benefit to northern
21 California and the people that live within
22 northern California today. But we're clearly
23 beyond any time horizon that a discount rate would
24 have captured those benefits.

25 How does government deal with that

1 conundrum?

2 MR. ETO: Well, I have a couple of
3 reactions to that thought. You know, I think, you
4 know, certainly the discounted cash flow, again,
5 tool that is used in decisionmaking really is
6 looking at the opportunity costs for those
7 capitals. And that's, you know, where the
8 discount rate comes in. What would you otherwise
9 do. And that's the basis for the comparison.

10 At the same time it's very clear that,
11 you know, there are many long-lived assets that
12 have benefits that often exceed their lifetimes.

13 I think I would probably frame it more
14 from the standpoint of some of the things that the
15 discount rate and these methods can't, by
16 themselves, directly capture in the way they're
17 being applied. Which is, again, going to this
18 insurance value question, you know.

19 Part of the benefit here is a
20 protection, you know, a policy against certain bad
21 things, and your ability to deal with them more
22 flexibly when they occur. And to me, you know,
23 that's a clear area to push on.

24 Beyond that, you know, within the
25 discipline of the cash flow method, you know,

1 moving toward the social discount rate is probably
2 as much as you can ask of that type of
3 decisionmaking tool and framework.

4 PRESIDING MEMBER GEESMAN: Thank you
5 very much, Joe.

6 MR. ETO: Thank you.

7 MS. GRAU: Okay, our next speaker is
8 Randall Hunt of Navigant Consulting.

9 MR. HUNT: My presentation is mostly
10 congestion issues. And then item B is a
11 quantification of operational reliability benefits
12 of economic projects. That one we're probably
13 going to defer on today because we've already got
14 a draft report completed and we're kind of waiting
15 for comments and feedback on it. So mostly we're
16 going to focus on A and C today.

17 PRESIDING MEMBER GEESMAN: What's your
18 timeframe for B?

19 MR. HUNT: You know, I honestly don't
20 know. I'm sorry. As for the turnaround and
21 completion, you mean?

22 PRESIDING MEMBER GEESMAN: Yeah, when
23 can we have something in our docket that we can
24 officially rely upon?

25 MR. HUNT: Yeah, can I get back to you

1 on that one?

2 PRESIDING MEMBER GEESMAN: Sure.

3 MR. HUNT: Okay, thanks. Okay, again,
4 here's a map of the way I see southern California
5 and the congestion issues. Of course, we have
6 Palo Verde West, a branch group which comprises
7 the Palo Verde-Devers and basically Palo Verde
8 area to north Gila. Can I point to these things
9 somehow? Yeah, I guess so.

10 And then we have a -- okay, thanks. All
11 right, and then we have a Imperial Valley-North
12 Gila 500 kV line, which is also a congestion
13 issue. We have a tie at Sylmar between Edison and
14 LADWP that has been a congestion issue.

15 Next I'd like to show you just a quick
16 table of the Palo Verde area new generation
17 projects. Probably everyone has seen this
18 already. But there's various numbers on the
19 capacity that was added there, but it comes to an
20 average of 3500 to 4000 megawatts that's been
21 added there over the last two to three years.
22 Leading to a great many of the congestion issues.

23 And back to this picture, the generation
24 that's shown down here is what's referred to, I
25 think, by the ISO as the border gens. Which is

1 generation that's located down in Mexico and feeds
2 into the Imperial Valley, also contributes a great
3 deal to congestion.

4 This is a diagram that shows kind of one
5 line of the congestion into southern California.
6 The PV branch group, which is those two 500 kV
7 lines. And then the lines coming in from Mexico.
8 And at the time, 2003 and 2004 that we were
9 directed to look at this, this particular
10 transformer right here was a problem that has
11 since been fixed.

12 As I said, the PV branch group is those
13 two 500 kV lines west of Palo Verde. The PV area
14 generators bid into the ISO market; and the bids
15 are competitive as the plants are relatively new
16 and efficient. And they get cheaper gas rates
17 over there, I believe.

18 The last bullet there I found out just
19 yesterday is a little bit wrong. That the ISO has
20 apparently not had to bypass the series caps. It
21 was a path rating issue. However, there were some
22 hours where the actual flow in the branch group
23 did exceed the rating of the branch group. Not a
24 real big deal; that happens in congestion
25 management now and then,.

1 And during 2003/2004, during the high
2 congestion cost times, the constraint was that
3 Miguel 500 to 230 transformer that I mentioned.
4 And then now it's evolved more to the system from
5 Miguel on into loads in the San Diego area.

6 And what it resulted in was dec'ing, or
7 decrementing on the border gens, those ones down
8 in Mexico, to relieve congestion on that
9 transformer at Miguel.

10 Well, in October of 2004 a second
11 transformer was added at Miguel, greatly relieving
12 the issue. And adding about 400 megawatts of
13 capacity on the path.

14 Although the congestion problem had been
15 greatly reduced, congestion now moved to south of
16 Miguel and resided there for about -- well, since
17 about a month ago when San Diego finally placed
18 the Miguel-Mission 230 kV number 2 line into
19 service. Granted, it was ahead of schedule, but
20 it's done a pretty good job at relieving
21 congestion. And now they're to, I think, about
22 over 1800 megawatts, for a gain of about 700
23 megawatts on the path.

24 PRESIDING MEMBER GEESMAN: Are they
25 operating that at a higher voltage rating?

1 MR. HUNT: I believe it's operated at
2 230, but I'm not sure on that. If there's a San
3 Diego rep here, maybe you could confirm that.

4 COMMISSIONER BOYD: I see yes nods.

5 PRESIDING MEMBER GEESMAN: Okay.

6 MR. HUNT: Okay, all right. The
7 congestion management on Miguel was physically
8 successful in that there were only a few hours
9 where the flows drifted above the transfer limit.

10 And between July 2003 and September 2004
11 approximately \$32 million was spent on redispatch
12 alone. And what I mean is redispatch is the
13 inc'ing and dec'ing. In other words, bringing the
14 Mexican generation down, border gens down, and
15 then probably local generation in the San Diego
16 area up.

17 And on top of that redispatch costs, the
18 ISO has incurred what they call MLCC, which is
19 minimum load cost compensation, and RMR operating
20 costs. And when you add those in, the actual
21 expenditures for the congestion are much higher
22 than the 32 million.

23 There's several projects out there in
24 the works, the first of which is east of the
25 river, 9000-plus, which is a study, I believe,

1 being conducted by the Salt River project, to do
2 the serious capacitor upgrades, the small fixes
3 and whatnot that would gain about 1000 megawatts
4 of total capacity in the EOR.

5 Now the PV west branch group wouldn't,
6 of course, get all of that. There would be some
7 sort of a pro rata share for that path.

8 And then the next one is as was
9 mentioned before, the Harquahala-Devers, or also
10 known as Palo Verde-Devers, and the phase 2 study
11 report for WECC was just completed. The project
12 should be in service by '09 or '10.

13 And then the last one is San Diego is
14 studying options for a new line from somewhere in
15 the Imperial Valley area probably to somewhere in
16 the central to northern portions of their system.

17 Congestion management costs. Again, the
18 redispatch costs total to 32 million. And this is
19 probably in the same range as the cost for the
20 Miguel and Imperial Valley 230 kV transformers.

21 PRESIDING MEMBER GEESMAN: Do you have
22 numbers for the MLCC or RMR costs?

23 MR. HUNT: Total, yes. But not
24 allocated by congestion problem. I wish I did,
25 but I don't.

1 PRESIDING MEMBER GEESMAN: Is there any
2 way of deriving that?

3 MR. HUNT: Not from the data we have.
4 We'd have to get it from the ISO somehow.

5 PRESIDING MEMBER GEESMAN: Okay.

6 MR. HUNT: And I'm not sure they even
7 track it by the particular congestion issue. I'm
8 not sure of that.

9 PRESIDING MEMBER GEESMAN: Okay.

10 MR. HUNT: Okay, and the next one is
11 kind of a speculation that if another 1000
12 megawatts were added to the border gens next year,
13 the transmission cure to fix that congestion
14 couldn't be built until about 2010 or beyond.
15 Because the first one, the congestion for the
16 existing border generation, there were little tiny
17 tweaks and upgrades that could be built. The next
18 one's going to take a big line.

19 And so what I'm getting at here is you
20 would have to live with congestion for a long time
21 until the line actually got built.

22 PRESIDING MEMBER GEESMAN: Well, would
23 it make more sense to prebuild?

24 MR. HUNT: I wouldn't say that it would
25 be, no. I couldn't venture that guess.

1 PRESIDING MEMBER GEESMAN: Okay.

2 MR. HUNT: It's a fairly expensive
3 transmission like Palo Verde-Devers, also.

4 Okay, then the last bullet is the ISO's
5 amendment 50 to establish the reference dec bids
6 and mitigate the dec gaming, was already in effect
7 for the time period above. So the 2003 to 2004,
8 July of 2003, the reference dec bids were in
9 place.

10 The bigger picture. This is kind of
11 getting to that 1000 megawatt speculation thing.
12 The problem here is that the generation can site
13 and construct much faster than the lines can be
14 built. So what you do is you live with congestion
15 management for the duration in between. And it
16 gets expensive.

17 Congestion management cost signals are
18 not forward looking. And I would think the ISO
19 needs a tool that would somehow predict congestion
20 management costs and get the transmission upgrades
21 in a more timely manner.

22 PRESIDING MEMBER GEESMAN: And in saying
23 that, you would include MLCC and RMR costs as a
24 congestion management cost signal?

25 MR. HUNT: Yes. Now there's a bit of a

1 dispute potential there because of the fact that
2 the MLCC, while used for congestion purposes, it's
3 called on to run in a particular day to solve a
4 congestion problem; it also serves the net short
5 load for what the ISO might have to make up in the
6 market --

7 PRESIDING MEMBER GEESMAN: So 100
8 percent of it is not attributable to a congestion
9 management cost?

10 MR. HUNT: I believe that's correct.
11 The issue is that when the machine is called for
12 the run the next day the reason it's called is how
13 it goes into, I believe, ISO's tagging; what they
14 call the select system. To where it's tagged, it
15 says we needed this unit for congestion
16 management.

17 PRESIDING MEMBER GEESMAN: And yet in
18 the Miguel example that you use, you don't think
19 the ISO has necessarily retained data that would
20 attribute certain MLCC costs to congestion
21 management?

22 MR. HUNT: Well, I don't think they've
23 identified it by path. And I don't think they've
24 split the cost of here's how much of this cost
25 benefitted congestion and here's how much

1 benefitted the net short for the next day's load.

2 PRESIDING MEMBER GEESMAN: And that
3 would presumably vary path by path by path?

4 MR. HUNT: Oh, yes, I think it would.

5 PRESIDING MEMBER GEESMAN: So you
6 couldn't apply a systemwide or regionwide
7 assumption in terms of working out such a split?

8 MR. HUNT: No. I would think it would
9 have to be the real-time operator at the time that
10 identified this MLCC unit as being called to run
11 the next day for this path. And it provides so
12 much benefit for congestion and so much benefit
13 for serving the load.

14 PRESIDING MEMBER GEESMAN: What about
15 RMR costs? Is there a way to objectively
16 attribute a portion of RMR costs to congestion
17 management?

18 MR. HUNT: I would think there would be.
19 But, again, the exact functional details on the
20 floor at the ISO, I don't know how they would keep
21 track of that basically, on an --

22 PRESIDING MEMBER GEESMAN: Okay.

23 MR. HUNT: -- accounting basis. Okay,
24 the next one, as I said, we're going to skip over
25 the operational reliability benefits because we do

1 have a draft out there already for review.

2 And the last one is the assessment of
3 LADWP to SCE interconnection issues. And here,
4 again, I've got another map. I like maps.

5 The major interconnections that are kind
6 of closer to California are, of course, the 500 kV
7 Eldorado-Lugo, which is out in Nevada. And then
8 we've got a Victorville-Lugo 500 kV tie, also
9 known as Path 61. And then we've got a tie at
10 Sylmar 230, which is also known as Path 41. And
11 I've tried to identify LA's approximate service
12 area in there.

13 And this gets down to a little more
14 detail into the area of interconnections into the
15 L.A. Basin. And this is that Sylmar 230 kV tie
16 and the lines that go out to Eagle Rock and Gould,
17 and then back to Pardee on the Edison system.

18 And then there's an emergency tie
19 between Velasco and Laguna Bell that is not
20 operated in service. It is typically open. I
21 don't believe, in fact, it's been closed for a
22 long time.

23 Oh, of course, I forgot to mention all
24 this stuff. The red stuff is the 500 kV and blue
25 is 230. And these are L.A.'s century lines that

1 come in from Victorville. And they are 287 kV.

2 And here is what's called a nomogram
3 between Victorville-Lugo and the Sylmar
4 interconnection. And what I'm trying to point out
5 here is what says existing is actually now old and
6 outdated. It's 800 megawatts with a bit a corner
7 cut off there.

8 And now today, with the new transformer
9 that was added on Path 41 at Sylmar, they've got
10 it up to 1600 megawatt rating with no corner
11 point. So the paths are basically independent
12 now, a pretty healthy upgrade.

13 And then this is a configuration of the
14 Sylmar buss; and this is the transformer that was
15 added. And this transformer was added, I believe,
16 in December of 2004. So this transformer came in
17 after all of the nasty congestion costs were
18 incurred here.

19 This is a graph of total intrazonal
20 congestion costs which, I think, can be
21 interpreted as total congestion costs, also. And
22 the yellow -- doesn't show up as very yellow
23 there, but the top bar shows the redispatch, which
24 is the inc'ing and dec'ing issue. And then the
25 red shows the RMR costs and the blue shows the

1 minimum load compensation costs.

2 And you can see the MLCC is a fairly
3 substantial component of the total cost picture.
4 But, again, we've got that cost sharing that it
5 also serves load issues, along with congestion.

6 PRESIDING MEMBER GEESMAN: And this is
7 Edison?

8 MR. HUNT: No, this is total.

9 PRESIDING MEMBER GEESMAN: Total meaning
10 ISO controlled?

11 MR. HUNT: ISO total, right, --

12 PRESIDING MEMBER GEESMAN: Okay.

13 MR. HUNT: -- of which there are quite a
14 few different ones, but we're going to point out
15 in a little bit that some of these really stick
16 out as major cost issues.

17 And, again, as I said, the MLCC units
18 are called for congestion relief purposes. Then
19 they're tagged toward this accounting of the -- on
20 the graph here. Now, there are other MLCC costs
21 that are not on here. This is not a total MLCC
22 cost. This is just when it was tagged to
23 congestion.

24 PRESIDING MEMBER GEESMAN: But I thought
25 when we talked about San Diego you said they

1 didn't tag MLCC costs to congestion management.

2 MR. HUNT: Oh, I'm sorry, I must have
3 misunderstood you. The ISO does the MLCC tagging.
4 And what I don't know is that they tag it for a
5 specific congestion path.

6 PRESIDING MEMBER GEESMAN: Oh, okay.
7 Okay.

8 MR. HUNT: And, again, the RMR costs are
9 attributed to congestion when they're called for
10 generation levels above RMR requirements. And
11 then the total congestion costs includes the three
12 components.

13 Here we get down into some information
14 about the specific paths and the congestion that
15 was racked up on those. And right here we have
16 the component, which has been identified as a
17 three-week Sylmar bank outage. And I believe that
18 outage was called -- that's the original two 600
19 mva transformers from that one-line diagram. And
20 they had to take one of them out of service. And
21 the L.A. folks think it's for -- the opinion that
22 I got was that it was for a maintenance,
23 transformer maintenance, regular maintenance
24 cycle. But it was rather expensive.

25 And most of these costs that are shown

1 here were for decrementing generation to relieve
2 the congested path.

3 We have another biggie for Sylmar out in
4 this area here that was due to the reconfiguration
5 of the station and outages during the DC upgrades;
6 when they split the DC from its 2000 megawatt and
7 1100 megawatt expansion project, to where it's now
8 split 1550 per pole, and half of it goes into
9 Edison and half of it goes into L.A.

10 Can also see in this graph the yellow
11 parts on the bottom, which are the Miguel
12 redispatch, also one of the major striking cost
13 components to the redispatch congestion.

14 And, by the way, this document is taken
15 from -- this is public information -- this was
16 taken from the ISO DMA reports.

17 PRESIDING MEMBER GEESMAN: The Miguel
18 redispatch costs don't seem to have much
19 correlation with peak load or seasonal peaks. Is
20 there a reason for that?

21 MR. HUNT: Yes, probably, but I don't
22 know what that is right now. Yeah, I'd just be
23 speculating, sorry.

24 Congestion for that three-week Sylmar
25 bank outage was approximately \$9.8 million. The

1 reason for the bank outage was not firmly
2 identified, while the L.A. folks think it was
3 probably maintenance, but he wasn't sure.

4 The congestion identified in December,
5 the later part of that graph, was caused by the DC
6 upgrades. That totaled to \$32 million.

7 The DC terminal construction and testing
8 continued until December, so there was actually
9 information beyond this curve here where costs
10 were still being racked up. And, again, those
11 congestion costs were primarily paid for dec'ing
12 machines, decrementing machines, but we don't yet
13 have the information on exactly where that
14 decrementing happened. I would speculate that it
15 was in the LADWP area.

16 Recent system upgrades include the fact
17 that LADWP installed that third transformer and
18 increased the path rating to 1600. In December of
19 2004 the PDCI terminal work was completed, and now
20 the flows on the poles balances with Edison's buss
21 and one into L.A.'s buss. This reduces the
22 congestion across the transformers at Sylmar.

23 Possible system upgrades include the
24 fact that LADWP is repowering Haynes Valley and
25 Scattergood with more efficient combined cycle

1 generation. And it appears that LADWP sometimes
2 bids these resources into SCE and the ISO markets
3 resulting in congestion at Sylmar. If Sylmar
4 congestion continues additional capacity may be
5 beneficial.

6 Other interconnection options would
7 include rebuilding that Laguna Bell-Velasco 220 to
8 230 kV emergency tie. It would have to be rebuilt
9 pretty stout. It's a rather small low conductor
10 size right now.

11 A new Adelanto-Lugo 500 kV line, along
12 with flow control devices at Sylmar to curtail the
13 flows across that path. And then in 1994 L.A.
14 identified an option of upgrading the Victorville
15 century 287 kV lines to 500 kV with a loop in of
16 the Lugo-Serrano 500 kV line. I've not seen that
17 configuration mentioned by anybody, so perhaps it
18 died.

19 PRESIDING MEMBER GEESMAN: With regard
20 to the Laguna Bell-Velasco tie, is there a need to
21 maintain some similar emergency tie that's not
22 utilized, but is available?

23 MR. HUNT: You know, I don't know
24 whether there's actually a need for that emergency
25 tie today. At one time there was a 220 to 230

1 transformer, I believe at Velasco.

2 There's one difficulty with that tie in
3 that the 230 kV system is, in many ways, in
4 LADWP's area and Edison's area, near its fault
5 current interrupting limits. And anytime you make
6 a tie like this that really upsets that balance.
7 And you would end up replacing a lot of breakers
8 in each system. So the cost of this tie is not
9 just the interconnection, itself, but the other
10 upgrades you would have to make in the system.

11 PRESIDING MEMBER GEESMAN: So is it
12 really envisioned then as an emergency tie, or
13 simply a facility no longer utilized and has yet
14 to be permanently retired?

15 MR. HUNT: I think that latter
16 conclusion is probably about the best.

17 PRESIDING MEMBER GEESMAN: Okay.

18 MR. HUNT: The bigger picture here. The
19 congestion management is supposed to send pricing
20 signals as to when the transmission upgrades are
21 needed. Well, these are pretty expensive signals,
22 these costs that rack up here, to the point that
23 the congestion costs for ten months of operation
24 would have paid for several new transformers at
25 Sylmar.

1 But, the trouble is, this congestion
2 management is not forward looking typically. And
3 I would think that's what somebody would want
4 here, is some kind of a tool that would say we
5 need to look forward and see where congestion
6 could be, or perhaps will be, and try to avoid
7 spending money that is now gone and not available
8 for new facilities.

9 PRESIDING MEMBER GEESMAN: One of the
10 things you said regarding the way the RMR costs
11 are tagged as congestion related, I believe the
12 way you described the existing ISO methodology is
13 to only count costs above the existing RMR
14 contract level?

15 MR. HUNT: I believe that's correct,
16 yes.

17 PRESIDING MEMBER GEESMAN: What the
18 plant is run above the existing RMR contracted
19 level. Don't a lot of these RMR contracts in fact
20 exist because of inadequate transmission
21 interconnection?

22 MR. HUNT: Yes, but I believe that was
23 based on a local pocket issue, a load pocket
24 import, if you will, issue. This is a congestion
25 issue, --

1 PRESIDING MEMBER GEESMAN: Okay.

2 MR. HUNT: -- which is --

3 PRESIDING MEMBER GEESMAN: Okay.

4 MR. HUNT: -- a different story.

5 PRESIDING MEMBER GEESMAN: Thanks very
6 much.

7 MS. GRAU: And our next speaker is Eric
8 Toolson. He has two presentations which he will
9 do back-to-back. There are separate handouts,
10 though, for those of you who are picking up the
11 handouts.

12 MR. TOOLSON: As Judy mentioned I have
13 two presentations I'd like to make. The first
14 one, those of you who participated in the May 19th
15 workshop, have already listened to part of that,
16 and I'm going to review that quickly and then go
17 into the conclusions here.

18 Okay, the first one we're talking about
19 the valuation criteria. And from that we think
20 that there's three purposes for that, at least
21 three. One is to provide a standardized
22 methodology when comparing resource transmission
23 portfolio alternatives.

24 So that if you're going to propose a
25 transmission line as a utility, as a transmission

1 owner, you know how it's going to be evaluated.
2 There's some standardization to it. It's clear
3 how it's going to be evaluated, it's clear how
4 it's going to be evaluated with the other factors.

5 You understand if it's just an economic
6 evaluation, or if there's subjective factors that
7 go into it. What are the factors that are
8 considered; how are they weighted; so on and so
9 forth. So I'm going to talk a little bit about
10 that, some ideas that aren't necessarily mine, but
11 ideas that have been shared with me through a
12 stakeholder process that I'll define for you.

13 Okay, what good are these evaluation
14 criteria. I think there's two purposes for them.
15 One is to look at and development of state
16 policies. So, if you're looking at different
17 resource portfolios, different resource scenarios,
18 you have a set of criteria you can evaluate those.
19 And you can come to decisions as to do we want to
20 encourage a higher level of renewables under RPS
21 standards. Do we want to encourage a higher level
22 of energy efficiency. Do we want to facilitate
23 Mexican generation located south of the border.

24 All of these issues that the state has
25 adopted some policies on and will undoubtedly

1 adopt some more policies in the future, once you
2 have a clear evaluation matrix then you can
3 evaluate these side by side and see the benefits
4 and disadvantages of each of them.

5 And then the second one is the one
6 that's probably more pertinent to what we're
7 talking about today is to use it to view resource
8 options. Should I build this transmission line
9 here. Should I look at a generating alternative.
10 Should I look at a demand or energy efficiency
11 alternative. How do those three things stack up
12 from a cost, risk, environmental and other
13 perspective.

14 So that's the purpose of the evaluation
15 criteria.

16 The process that we talked about briefly
17 in the May 19th meeting is first we interviewed
18 stakeholders in California. And we tried to
19 interview as diverse a group as possible. And we
20 ended up talking to approximately 30 individuals
21 at 22 different entities. And those entities are
22 listed hopefully at the end of the presentation in
23 attachment A.

24 From them, we didn't go with any preset
25 notions. We said, you know, in terms of providing

1 statewide resource planning criteria, helping us
2 build the infrastructure that will be necessary in
3 the next 10 to 20 years, what criteria do you
4 think are important. What factors do you think
5 are important.

6 And then the second step to that is how
7 would you measure those factors. You could have a
8 factor that's very important, but if you don't
9 have any way of measuring it, and I'm not just
10 talking about quantitatively, but also
11 subjectively, if you don't have any way of
12 comparing it then it's of less value.

13 We presented that information in the May
14 19th workshop. We received some public input at
15 that time; and since then I've assimilated that
16 information and in recommendations regarding some
17 criteria, I think, that should be considered in a
18 framework.

19 Now the caveat here is that I'm not
20 giving you this as a prescriptive formula and
21 saying you need to consider these five criteria;
22 you need to weight them this way; and you got to
23 exclude everything else.

24 I'm saying these are five criteria that
25 seem to make sense to me, but depending on the

1 study you may or may not need those. If you're
2 looking at a small study, for instance, that looks
3 at serious capacitors within a single zone, you
4 don't need to perhaps do a large study that you
5 might to do for an interstate type of transmission
6 line.

7 So I need to emphasize, you know, I'm
8 encouraging flexibility with this framework. And
9 in the end, the analyst, the decisionmaker, the
10 stakeholder decide what's the appropriate way to
11 look at it and evaluate it. But I think it's good
12 to have some ideas to start with and a framework
13 that can be expanded.

14 This gives you an idea of the
15 stakeholders that we surveyed. We talked to the
16 PC, the Cal-ISO, various consumer groups such as
17 TURN, environmental groups such as NRDC, several
18 of the private generators, all three of the
19 investor-owned utilities, multiple and municipal
20 utilities such as LADWP, SMUD, renewable groups,
21 transmission owners such as TransElect. And
22 again, these are all listed in attachment A.

23 Again, the purpose there is to reach
24 out, not to just people that are traditionally
25 involved in this and have a certain level of

1 expertise, but people that have a viewpoint and
2 were accessible to us in order to interview.

3 Okay. There's a lot of statewide
4 policies that have already been set. And one
5 thought process is well, we can use these criteria
6 to reevaluate those. That wasn't the focus of
7 this. I called these policies that are already in
8 place minimum criteria. And assumed that any
9 scenario going forward would meet this minimum
10 criteria and that we'd look at options that didn't
11 involve mitigating or changing some of these
12 minimum criteria.

13 So for instance, there's an exhaustive
14 list of reliability criteria. That's set at the
15 national level. It's set at the WECC level.
16 California ISO has some additional reliability
17 criteria. Some of the utilities have criteria on
18 top of that just to operate their utilities in
19 particular load pockets.

20 For instance, with respect to a planning
21 reserve, when I talked to LADWP, they plan for a
22 15 percent reserve on a peak hour of one-in-ten.
23 Now, that's different from most utilities. Most
24 utilities will look at a one-in-two, 50 percent
25 probability of exceedance for their planning

1 reserve. L.A. takes a more conservative stance.
2 So that's on top of all the other criteria that
3 they have.

4 I accept all these as minimum
5 requirements. Any scenario or alternative we look
6 at needs to be in accordance with that.

7 There have been energy efficiency
8 standards set by the state. There have been
9 demand response programs and standards set. Same
10 thing with renewable portfolio standards and
11 resource adequacy. So instead of trying to
12 provide an exhaustive list of all these standards,
13 I'm trying to present this as a concept. There
14 are standards, minimum requirements in place that
15 the state has adopted or the utility has adopted
16 and these in other areas.

17 Okay, the feedback we received from the
18 stakeholders I thought was convenient to
19 categorize in these four areas. And there's a lot
20 of cross-over, as you'll see. There can be least-
21 cost criteria that are considered environmental
22 and so on and so forth.

23 But generally I looked at reliability;
24 in other words, what did the stakeholders suggest.
25 They said I need to focus on the reliability of

1 the system. And they gave me some possibilities
2 for that.

3 Least cost. Least cost means a lot of
4 things to a lot of people, and I'll review that a
5 little bit. But there's a lot of lease cost
6 criteria.

7 Risk criteria and environmental
8 criteria. In attachment B to this presentation
9 you have where I summarized the notes from the
10 various participating entities and the criteria
11 they suggested.

12 PRESIDING MEMBER GEESMAN: Eric, let me
13 ask you to reflect for a minute on the difference
14 between the conservatism of Los Angeles, for
15 example, using a one-in-ten criteria. I believe
16 they utilize a similar one on their generation
17 side. Versus the practice among the investor-
18 owneds and, for the most part, state government,
19 to utilize a one-in-two.

20 Is that principally driven by Los
21 Angeles' historic policy of self reliance? In
22 other words, if you expand over a larger control
23 area, or larger pool, is there a rationale for a
24 less conservative reliability criterion?

25 MR. TOOLSON: Certainly reserve sharing

1 generally drives down the reserve margin. But
2 this isn't necessarily an economic comparison.
3 Reliability standards aren't economically set.
4 They're set as arbitrary standards that -- I
5 shouldn't say arbitrary standards -- they're set
6 as standards that experts in the industry over the
7 years believe best represent their system.

8 Now, Los Angeles is adopting a more
9 conservative standard than that. There might be a
10 lot of motivating factors there, but it also might
11 be that for a municipal, you know, the cost of an
12 outage, political and otherwise, is so high that
13 it warrants being conservative. And more
14 conservative than perhaps other entities.

15 And so I'm just speculating on that.

16 PRESIDING MEMBER GEESMAN: Thank you.

17 MS. JONES: Can I ask a related
18 question.

19 PRESIDING MEMBER GEESMAN: Please.

20 MS. JONES: And this might be something
21 that we'd have to look into in more detail. Is
22 there anything in particular about the resource
23 mix that LADWP has that would drive them to a one-
24 in-ten versus a one-in-two?

25 MR. TOOLSON: It could be. They're

1 composed of very large generators, and don't have
2 much of a diversified mix. And obviously you'd
3 rather serve your load with a lot of diversity, a
4 lot of different resources. If you have several
5 large coal, pump storage or other facilities, that
6 may be important.

7 PRESIDING MEMBER GEESMAN: I'm going to
8 give my friend, Randy Howard, a chance to
9 interject here. Randy. You need to introduce
10 yourself for the court reporter.

11 MR. HOWARD: Randy Howard, Los Angeles
12 Department of Water and Power. I just can't sit
13 back there much longer.

14 (Laughter.)

15 MR. TOOLSON: Well, I hope I wasn't too
16 far off in my speculation.

17 MR. HOWARD: No, you're not. Our
18 reserve is actually closer to 20 percent. And
19 they were very good questions coming out. We are
20 more conservative in approach. We do take a one-
21 in-ten.

22 But the other thing, it is true that
23 it's based on our largest single contingency, and
24 that's our Intermountain Power Plant. And with
25 those units being 980 megawatts -- and I'll talk a

1 little bit later about an event that did happen
2 last Friday while we were going into our single
3 largest peak when those units went down, and why
4 that contingency is so important to us and that
5 reserve versus what another utility might utilize.

6 PRESIDING MEMBER GEESMAN: Thanks very
7 much.

8 MR. TOOLSON: So it sounds like we can
9 downplay my political theory and consider resource
10 magnitude.

11 PRESIDING MEMBER GEESMAN: Not
12 necessarily.

13 MR. TOOLSON: Anyway, those are the four
14 categories. Now, let me talk about what some of
15 the stakeholders suggested in the way of
16 reliability criteria.

17 And as I bring these up last time I just
18 spoke about what they suggested. This time I'm
19 going to comment on them a little bit so you can
20 see the path I'm trying to weave before I get to
21 the recommendations.

22 So, one of them, of course, is minimize
23 unserved energy. Unserved energy is a very
24 undesirable outcome. And if we can minimize
25 unserved energy between alternative portfolios or

1 resources that's a good thing. And it is.

2 There's some concerns with that, though.

3 One is if you're already considering least cost,
4 and you put unserved energy in as a cost, it's
5 being considered. And by bringing it out again,
6 perhaps you're double counting it.

7 Second, in our simulations, and my
8 experience is of having done this three times with
9 various lines, you're not getting much unserved
10 energy. You know, the problem is the models, the
11 way they're set up, you have perfect foresight on
12 the loads; there aren't a lot of unexpected
13 conditions; and in fact, the ones that I'm
14 familiar with on the Palo Verde-Devers and Path
15 26, and also a recent study in San Francisco,
16 there was no unserved energy, zero unserved energy
17 except in Canada where we probably had a little
18 mismatch between the resources available and the
19 hydro profile. So that's the other problem. It's
20 not a very telling criteria.

21 And then the third is we're not
22 considering a great part of what causes forced
23 outages, you know. We have generator-,
24 transmission- and distribution-caused outages. Of
25 course, we're not considering distribution at all.

1 And we're also not modeling transmission forced
2 outages.

3 We are modeling generation-forced
4 outages. Why is that? Well, and there's probably
5 a lot of power system engineers that understand
6 this better than I do, if we used an algorithm
7 called the DCOPF we're using something called
8 power distribution factors. In other words, how's
9 the power split up at every node. 14,000 of those
10 nodes in WECC.

11 That has to be recalculated every time
12 the transmission configuration changes. So if you
13 want to pull a line out for a single hour you need
14 to recalculate that. Apparently that's a very
15 time computationally -- very time intensive
16 process.

17 And so state of art, as I understand it,
18 with models is that no transmission outages are
19 considered unless you do that discretely through
20 scenarios.

21 So you're missing a big part of the
22 unserved energy anyway, and that's one of the
23 reasons it's zero. Very seldom do you have
24 insufficient generation to meet your load.
25 Particularly when you can wheel in power from

1 Montana to meet load in San Diego based on model
2 results as long as it's physically feasible. So
3 the concept is great. The application of that has
4 some issues.

5 Minimize reliability payments. We've
6 heard about that today. Some would argue that
7 they're included already in total costs; so you
8 don't need a separate line item as to how far did
9 you knock the RMR payment down, how far did you
10 knock the MLCC payment, because they're in the
11 total cost.

12 And from some issues these costs -- and
13 this is the second bullet there, it's kind of a
14 discussion on its own. If you look at it from a
15 societal perspective, and Joe talked about looking
16 at it from different perspectives, an RMR payment
17 may just be a transfer payment. It may just be
18 money from one group to another but doesn't affect
19 social efficiency. I'll just have to leave that
20 point there without going into a lot of detail on
21 it. Just to say that there's some discussion as
22 to whether that's really a social efficiency or
23 not.

24 Third one --

25 PRESIDING MEMBER GEESMAN: I need to

1 add, though, there that both FERC and the CPUC
2 have expressed a substantial hostility to RMR
3 payments, or RMR contracts and RMR payments. And
4 I think as a matter of established both federal
5 and state policy, whether that's considered a
6 transfer payment or not, it's not considered
7 something that we want to encourage.

8 MR. TOOLSON: Okay, and I agree with
9 that. And it certainly is a participant payment
10 that has a big impact on the various participants.

11 The last one is also a very notable
12 goal, which is to minimize potential terrorist
13 consequences. Since September 11, 2001, this has
14 been an important planning item. How do you do
15 that? What can you do to minimize the consequence
16 at the single location causing widespread outages
17 and so on.

18 The challenge there is most of our
19 resource plans aren't built with that
20 consideration. And at the level we're doing it,
21 the high level decision, that's more of a
22 subjective consideration. And it's difficult to
23 quantify. So those are some of the issues with
24 the reliability suggested criteria.

25 Let's go to least-cost criteria. A lot

1 of these criteria have been around for 30, 40
2 years. It's now resource planning stuff. Present
3 value of cost or revenue requirement. Compare
4 that to the benefits. There's different
5 approaches there. Do you use capital cost as your
6 decision criteria, or do you use present value
7 revenue requirements.

8 When I talked to one of the IOUs in the
9 state and their transmission group, they use
10 capital costs. And they insist capital cost is
11 the right criteria for investment decisions.

12 If you'll notice the Cal-ISO analysis,
13 it was based on revenue requirements. Just an
14 item there that would have to be clarified in
15 whatever framework to use.

16 As we talked about today, there's
17 different perspectives. You can do present value
18 from society, WECC, California and subregional,
19 Cal-ISO, utilities. Define your perspective.

20 Cal-ISO came up with a methodology
21 called the modified cost. Modified cost excludes
22 all generator profit from uncompetitive
23 conditions. So in other words, they're not trying
24 to maximize generator payment, they're trying to
25 maximize generator payment from competitive

1 conditions. A lot of discussion as to the
2 validity and value of that. But that's the Cal-
3 ISO's perspective is that it's the modified costs
4 that need to be considered in investment
5 decisionmaking, not just the direct costs,
6 themselves, except at the societal level.

7 Third is typically everybody doing these
8 studies agrees that everything you can quantify
9 you put in there. Okay. And there's some
10 planners that will say you really only need two
11 criteria. You need to know what the expected cost
12 is, however you get there, and you need to know
13 what the risk is. And if it's an important
14 criteria you try to quantify it.

15 You know, similar to Joe's statement,
16 whereas if you don't try any quantification, you
17 assume it's zero. And so, for instance, if
18 there's environmental impacts you try to quantify
19 them. You go beyond airborne emissions. You
20 might try to quantify water impact. You might try
21 to quantify land use impact, aesthetics.

22 So you put all of those things in,
23 there's a lot of debate and discussion as to how
24 to best do that, and what you include and not
25 include.

1 So this is all present value. These are
2 different variations on it that I received from
3 the stakeholders that I talked to.

4 Some of the newer criterion, this is
5 still continuing least cost. If you have a single
6 asset, and you'll notice in the IOUs there are
7 those that have come out, they use two terms
8 significantly and say that's an important part of
9 their evaluation.

10 One is market valuation. Put the
11 estimate in and see what its value is compared to
12 the market prices.

13 And the last one is the last bullet on
14 the list, portfolio. So in other words, they take
15 that asset; compare it to where their long and
16 short positions are and come up with some kind of
17 an index.

18 I agree those are valuable on a single
19 resource perspective, but on a portfolio
20 perspective, the portfolio changes the market
21 price. And on a large portfolio perspective, also
22 this concept called portfolio fit is, in my mind,
23 less valid.

24 Other things they're looking at. Cal-
25 ISO is looking at market efficiency. Market

1 efficiency means two things to them. One is what
2 is the ultimate price that you're forecasting for
3 the market versus the competitive price. Look at
4 that ratio. We're supposed to be promoting a
5 competitive market. How close are we coming with
6 the infrastructure that we have in place.

7 The other part for market efficiency
8 that's important to the ISO is sustainable
9 markets. And you might find that kind of
10 interesting, but the ISO recognizes that if you
11 don't have a sustainable market for generators,
12 it's short term in nature, and doesn't provide
13 long-term infrastructure and healthy competition
14 that you need.

15 So they'll look at markets and see if
16 there's sufficient revenue in that market to
17 justify generator entry and remaining in there.

18 Seamless markets. RTOs are focused on
19 seamless markets. How do we make it so the west,
20 as much as possible, is one seamless market.

21 Okay, so those are some of the other
22 criteria that were provided from the stakeholders.

23 Risk criteria. You know, 15 years ago
24 we did risk by looking at a couple of scenarios
25 and that was the extent of it. And since

1 financial trading came into place, we look at
2 portfolio theory, we look at efficient frontiers,
3 and this concept of risk is much more rigorous and
4 well defined than it was back then.

5 If I were to say the one big change in
6 my mind, as a resource planner in the last 20
7 years, it's just the progress and the evolution of
8 the risk concept and how it's applied.

9 Okay, there's a couple ways you can look
10 at risk. You can do it just from a visual
11 inspection and a histogram. For instance, this is
12 a histogram that the California ISO used in their
13 Path 26 study. And what you can see is each of
14 these -- so the probability that this project, and
15 this is in 2013, could have lost money, actually
16 caused system increase in production cost -- this
17 doesn't have capital cost in it -- is 15 percent.
18 And so on and so forth, and the sum of all of
19 these is 100 percent.

20 And you can see from this, for instance,
21 if this is your cost range from 10 to 20, you
22 know, what's the probability that you're going to
23 lose money; what's the probability that you're
24 going to make money; and what are some of the
25 tailend events that help to define the insurance

1 value. So that's a histogram.

2 You can quantify results from that. Or
3 you can just visually inspect histograms for
4 various resource alternatives and look at the
5 difference.

6 There's a downside risk. And you say,
7 okay. For instance, this project it's impossible
8 to lose money. On the other hand, you have
9 another project where you might have a pretty long
10 tail into the negative benefit area. That's an
11 important consideration.

12 On the upside, and this particular
13 histogram doesn't illustrate it that well, you may
14 see little pockets of benefits out there to the
15 extent that you've been able to model extreme
16 events. Those represent an insurance value. I'll
17 talk a little bit more about it; it's not the
18 entire insurance value, but conceptually helps you
19 understand that if you get high gas, high load
20 growth, low hydro and high markup the system costs
21 are going to increase dramatically, but you might
22 find you have a \$300 million benefit from that
23 line in that particular case. So it helps you
24 understand how it's going to be mitigated.

25 Let's go back to where we were before.

1 Some people will say I'm going to do it a little
2 bit in an old fashioned way, if I figure hydro's
3 my biggest area of concern I might run 100 hydro
4 cases. Each of them have equal probability of
5 occurrence. And I might just take the ten worst
6 cases, average them and that's going to be my
7 average worst case. I'll look at the difference
8 between the average worst case, and the expected
9 values, and that's how I'll measure different
10 portfolios.

11 There's a lot of discussion and thinking
12 about various portfolio theories. Value of risk
13 is an important concept. And that's modified for
14 utilities, for people holding liquid assets.

15 The challenge with those type of things
16 is that you need a market price. You need a
17 market price as an input and you need to
18 understand volatility and correlation on that.
19 That's really an output in a transmission study.
20 You don't start with a market price because the
21 transmission line impacts market prices at both
22 the receiving and delivery end.

23 And so it's very hard to run enough
24 scenarios to crank out enough prices and valuation
25 to do a robust portfolio theory. And I'll talk a

1 little bit about the tradeoff between transmission
2 studies and what the economists would like in the
3 way of statistics.

4 There's a lot of other risk on the
5 project level. There is a CO2 regulatory risk.
6 And I believe that's been adopted by the PC that
7 that needs to be considered now. And that can be
8 considered now a least cost, or it can be
9 considered a risk.

10 Resource diversity. NRDC, for instance,
11 suggested that it was important for them risk-wise
12 to just prepare a simple pie chart. And in that
13 pie chart just see what fuels are providing the
14 energy. And they can compare scenarios pretty
15 quickly and understand resource diversity, fuel
16 diversity, environmental impact and those things.
17 And so that was their suggestion.

18 Resource flexibility. Give you an
19 example. Two transmission lines, both coming in
20 at the same time. If one line, you have an
21 opportunity to step off after the permitting/
22 licensing process, if it doesn't look as
23 attractive anymore. That would have value over
24 one where you made an initial commitment and
25 didn't have any flexibility there.

1 The last one, California self
2 sufficiency. Now, I can't remember right off who
3 gave me that. That sort of is the opposite of the
4 seamless market. And in their mind California
5 needs to develop self sufficiency. They need to
6 be able to meet their own load without relying on
7 imports from other states. And that was an
8 important criteria for them.

9 PRESIDING MEMBER GEESMAN: You didn't
10 speak with Loretta Lynch, did you?

11 (Laughter.)

12 MR. TOOLSON: I did not. She might have
13 declined my interview request.

14 PRESIDING MEMBER GEESMAN: You may have
15 channeled her on that last one.

16 (Laughter.)

17 MS. JONES: Eric, can I ask you to go
18 back to the portfolio theory and give a little bit
19 more explanation of the TEVAR approach.

20 MR. TOOLSON: Okay. All of these are
21 family of value at risk, VAR, right. And VAR is
22 the one that came up with Morgan Stanley in the
23 mid '90s and they published their approach and
24 provided the ultimate numbers for it.

25 PRESIDING MEMBER GEESMAN: Morgan

1 Guarantee, I believe.

2 MR. TOOLSON: Oh, is it -- okay. Since
3 then for utilities they realized that we can't
4 cash out of our position instantly. It's not a
5 liquid market. We can't sell our obligation to
6 meet load 20 years from now on today's market.

7 And so they developed something where
8 you actually consider these illiquid assets in a
9 way that you take them to completion. You're not
10 just forecasting the price into next year, you're
11 forecasting the price 20 years out.

12 And that's a problem because if you do
13 it in the next year you can rely on the forward
14 market. There's good market pricing and there's a
15 lot of volatility and correlation data. If you go
16 out 20 years you have to develop those pricing and
17 the volatility for it.

18 Okay, but that's how they'll do it, in
19 more a cash flow at risk where you look at the
20 delivery.

21 Now, TEVAR is something I'm less
22 familiar with. But I think it's similar to cash
23 flow at risk. And I believe the suggestion from
24 the PC and perhaps there's somebody from the PC or
25 CEC that can clarify that, is that they'll look at

1 a 12-month rolling average on their exposure, on
2 their value at risk.

3 And value at risk just means that for a
4 certain confidence level, this is your worst case
5 outcome. Now, getting that short term in nature,
6 and we're doing long term here. So, --

7 MS. JONES: Thank you.

8 MR. TOOLSON: -- I don't know if that
9 answered your question, or I just talked long
10 enough that you forgot it.

11 MS. JONES: No, that's good enough for
12 now, thank you.

13 MR. TOOLSON: Okay, I think I need to
14 move a little faster here. So I'm going to go
15 through some of these pretty quickly.

16 The environmental criteria, a lot of
17 these you've seen before, airborne emissions. One
18 entity suggested they want to see different
19 alternatives. If there were, in fact, one that
20 had an accelerated renewable portfolio standard
21 that should be recognized.

22 Los Angeles, again now I have to be
23 careful what I say about L.A. because they have a
24 representative here -- but I believe this is
25 correct, that Los Angeles has a policy that they

1 won't build any new transmission line until they
2 fully utilize their existing right-of-way.

3 And why they don't do that is they
4 recognize there's a lot of visual impacts,
5 aesthetic, perhaps concerns about magnetic fields,
6 there's a lot of cost to acquiring a new right-of-
7 way that doesn't appear just in the direct land
8 cost. And so this is their way of dealing with
9 that information.

10 And so here's where we go beyond
11 environmental. Your question is can you consider
12 any other environmental factors in resource
13 evaluation. You can, you just have to make
14 assumptions as to the value of water, the value of
15 aesthetics and things like that, which are tough
16 to grapple with right now.

17 Okay, fossil fuel dependency. We talked
18 about water impacts. We mention environmental
19 justice assessment. There are probably three or
20 four entities that were very motivated to see that
21 this be considered in some way or another. And I
22 talked about this example last time, so I won't
23 spend a lot of time on it.

24 But one way you can analyze various
25 resource plans, and try to assess their

1 environmental justice assessment is you can
2 develop something like this. And all we've done
3 is we've taken the 3000 zip codes of California,
4 distilled them down to about the 60 zip codes that
5 had generation built in those. And then
6 categorized those in the bins.

7 And so, for instance, we have low income
8 zip codes. Now, you might say, okay, if
9 generation's being built in the low income zip
10 code, that's not a good thing. But on the other
11 hand, we thought well, you need to consider also
12 the population impacts.

13 So you look at this and this just
14 happens to be some CEC data that we used for the
15 last five years. It's not meant to draw any
16 conclusion, but just be illustrative. You can
17 say, for instance, okay in income level two I see
18 probably my greatest amount of generation across
19 almost all population levels. I don't see it much
20 at 5, less at 4 and so on.

21 And from that you can draw sort of a
22 surface map that will help you understand, okay,
23 this is the impact to this particular resource
24 portfolio. You wouldn't do an environmental
25 justice statement for a single plant, but you

1 would when you're looking at policies going
2 forward. So that's an example of that.

3 Let's talk about proposed framework.

4 Okay, these are the factors I took out. And I
5 took them out thinking that this isn't something
6 rigorous, you know, this isn't something where I'd
7 say use these. You'll notice I never apply a
8 weighting to these. The decisionmaker needs to
9 apply his or her own weighting to those.

10 I'm saying I think it's important that
11 you consider reliability, but I'm going to tell
12 you how I think you ought to consider reliability,
13 and it's not unserved energy or reliability
14 standards or anything like that.

15 I think it's important to have some
16 framework for least cost. Any way you define it,
17 any way you think it's important for your utility.
18 If you're a utility you might want to look at this
19 ratepayer impact. If you're the state, you may
20 want to look at all California participants. You
21 define it for the study you have in mind.

22 Risk. I think it's important to do
23 risk. Now, I wouldn't say you have to do this all
24 the time. There's some projects where the
25 basecase, you know, maybe on a series capacitor,

1 is far in excess of -- the benefits are far in
2 excess of the cost. So I'm not saying you do this
3 for everyone of the studies. But for the most
4 part you need to consider risk and use that in
5 your evaluation.

6 Then these other three are three that I
7 thought were important, but in fact, when you're
8 doing these studies for your own entity,
9 organization, you come up with the factors you
10 think are important.

11 From a statewide level I think market
12 efficiency is important. It could be market
13 efficiency/sustainable market. But some
14 indication on the market, I think, is important.

15 Fuel diversity, just from a high-level
16 statewide policy, NRDC's suggestion of looking at
17 it in a pie chart or something. That seemed to me
18 to be a good consideration. And then resource
19 flexibility, if there's a big difference in
20 resource commitment, budget constraints, those
21 sort of things, of course they'd have to be taken
22 into consideration, as well.

23 So I go ahead, and you'll notice on the
24 right-hand side, the middle column is some
25 indication of how you measure it. As I mentioned

1 before, if you don't have a way to measure it,
2 it's not that helpful.

3 I'll give you an example. Tons of
4 uncertainty with market paradigm, difficult to
5 measure. First of all, it's hard to model. You
6 try to model a hybrid market with LNP in
7 California contract elsewhere, that's a very
8 difficult assignment. Second, it's hard to put a
9 probability on it. So, you know, those are --
10 that's an example of a variable that's pretty
11 tough to quantify.

12 Least cost. This is a computed one.
13 You can see there's also three subjective
14 variables in there. You know, I don't know of a
15 good way to do reliability. And reliability, I'm
16 just saying is there are differences between the
17 two plans.

18 So, for instance, I'm involved with
19 California ISO now looking at a transmission line
20 into San Francisco. Now, we could run the
21 generation in San Francisco more and not have a
22 transmission line that crosses the Bay. That's
23 one alternative and it meets all reliability
24 standards.

25 We could have another alternative where

1 one crosses the Bay, reduces generation in San
2 Francisco, and you might say let's assume they're
3 equal in every other factor. Well, the truth is
4 the one that crosses the Bay provides you with a
5 second corridor in case of an outage, okay.
6 That's not reflected in our current reliability
7 standards.

8 Those are the sort of things I bring out
9 here. Subjectively describe the reliability
10 improvements, if there are any, between
11 alternative resources.

12 Risk. Do risk however you want to do
13 it, but just do it objectively and do it across.
14 I mean, I'm trying to come up with a methodology
15 that if you're a one-person planning department
16 for a small municipal and you have maybe half time
17 to do this in a month, that you can come up with
18 something. That you wouldn't just throw your arms
19 up in the air and say, this is impossible.

20 My experience with the California ISO
21 studies is that on the level of study we did,
22 these were a minimum of five- to ten-person
23 months. Okay. They were a big effort. It's not
24 feasible to assume that every planning entity can
25 do that.

1 So you might just do a standardized
2 worst case and look at it. You might run 100
3 cases. In the transmission planning business my
4 experience is that it's pretty tough to run more
5 than 20 cases for two years.

6 Okay, look at the scope of what the ISO
7 did. Seventeen market-based cases for two single
8 years. That took a lot of time, you know. So,
9 when people start saying this is where the
10 divergence occurs between the economists and the
11 production costing people, the economists want
12 hundreds of scenarios, thousands. In certain
13 places you can do that. If you have a price curve
14 and you know all the volatility, you can just
15 crank out Monte Carlo simulations all day long.
16 But a transmission study, that's hard to do. And
17 I'll talk a little bit about that in my second
18 presentation.

19 So those are my five criteria that I'm
20 suggesting you consider. Obviously you need a
21 least-cost criteria. Generally you're going to
22 need a risk criteria. If reliability, if there's
23 some differential between the two, you want to
24 consider it. If there's differential in
25 efficiency, fuel diversity and resource

1 flexibility you'd want to consider that, as well.

2 Okay, conclusions. We've talked about
3 this framework needs to be flexible. You can look
4 at some preliminary economics, if it's strongly
5 economic or uneconomic there's probably less need
6 to do a lot of sensitivity cases. Project scope,
7 if it's series capacitors versus interstate line,
8 that's going to be a big difference in the level
9 of study you need to do. And last, the resource
10 is available.

11 Okay, any questions? Okay, let's go to
12 the next one then.

13 PRESIDING MEMBER GEESMAN: Eric, I think
14 I'm going to interrupt you because we've got a
15 commitment to a couple of entities to get them out
16 of here before 12.

17 MR. TOOLSON: Okay.

18 PRESIDING MEMBER GEESMAN: So, this
19 might be a good time, Don, to move to San Diego.

20 MS. GRAU: Okay, to accommodate the
21 folks from SDG&E and IID who need to catch a
22 flight we're going to skip now to part two; we're
23 going to skip beyond the staff overview and go
24 directly to SDG&E's presentation.

25 MR. AVERY: Good morning and thank you.

1 My name is Jim Avery; I am the Senior Vice
2 President for Electric Operations for San Diego
3 Gas and Electric Company. And I did hear some
4 questions this morning that got into discussions
5 of RMR, and I actually am prepared to answer those
6 questions for you if that would be of help.

7 I'd like to thank you for giving us the
8 opportunity to speak today and for accommodating
9 our schedule. I guess I misread the agenda when
10 it came out and I thought I was on at 9:00. So,
11 I'll try to go through this quickly because I know
12 you have a lot of speakers here today, and I'll
13 try to focus on some of the things I heard this
14 morning. And if there's any area you want me to
15 stop and elaborate on, please do that.

16 At San Diego when we look at
17 transmission we look at total integration; we look
18 at what we need to do to satisfy our customers'
19 needs. And we start out trying to look at it from
20 a balanced portfolio standard.

21 In 2003 we issued an RFP to satisfy our
22 grid reliability requirements. Essentially when
23 we looked out into the future, and I'm going to
24 take you back actually to 2001. We had proposed
25 building a transmission line because we identified

1 a transmission deficiency on our system starting
2 in 2005.

3 The transmission project that we
4 proposed was the Valley Rainbow project. I know
5 you have probably heard of it, and you have
6 probably complain about that on a number of
7 occasions. But there was the transmission project
8 that was going to link our system with Southern
9 California Edison; provide another transmission
10 corridor into San Diego at a relative cost of
11 about \$340 million.

12 Had it been allowed to go into service
13 in 2004, as we had requested, it would have saved
14 our customers in RMR costs from the MLCC side, as
15 well as just the fixed option payment equation,
16 about \$191 million in the first two years. I
17 can't say enough how important transmission is for
18 us.

19 Taking us, at the same time period,
20 2001, we saw a significant jump in generators that
21 wanted to locate in the San Diego region, in the
22 border generation region. San Diego identified
23 the impact of that, working with the ISO. Moved
24 forward to build the necessary transmission to
25 mitigate congestion on our system.

1 Unfortunately it took us three years to
2 permit putting a transmission line on an existing
3 right-of-way. That was the Miguel-Mission number
4 two project. Fortunately, a good part of that
5 project did not require a certain number of
6 regulatory approvals. We could do the transformer
7 addition within existing substations. And that
8 allowed us to move forward and get the
9 transformers in place by October of last year,
10 which did mitigate a significant amount of
11 congestion on our system.

12 Prior to the transformers going in
13 place, the amount of energy that we could move
14 across the southwest paralink was roughly capped
15 at about 1000 to 1100 megawatts. The transformer
16 increased that number to about 1400 megawatts.

17 With the addition of the Miguel-Mission
18 number two line we've improved that transfer
19 capability to about 1900 megawatts.

20 At the time period that we started the
21 2003 RFP we looked at what we could do to improve
22 our energy efficiency demand response programs;
23 looked at securing renewables; and also looked at
24 generation alternatives; and left last on the list
25 transmission.

1 And the reason for that had to do with
2 just the sheer magnitude of the effort to permit
3 transmission and some of the things I'm going to
4 show you in just a few minutes as to what
5 bottlenecks do we face when we look at building
6 transmission.

7 PRESIDING MEMBER GEESMAN: Do you have a
8 sense of what you expended on the Valley Rainbow
9 permitting process?

10 MR. AVERY: I know that number all too
11 well. It was right about \$20 million to permit
12 those facilities. And we actually did not,
13 unfortunately, get past the need phase of the
14 project.

15 The ISO determined the need and verified
16 the need early on. But, as you know, we got
17 lagged into the political process of nobody
18 wanting transmission built in their backyard.

19 I'm going to jump ahead and just focus
20 on the transmission-specific issues. Miguel-
21 Mission is the yellow dashed lines you see on the
22 presentation here, essentially putting a 230 kV
23 circuit in an existing corridor between our Miguel
24 and Mission substations.

25 When we identified the fact that our

1 congestion costs were skyrocketing, we looked at
2 ways that we could accelerate this project. And
3 we came up with some pretty creative ones.
4 Essentially the line is not complete yet; it will
5 not be complete until next spring to summer. But
6 we have energized a 69 kV line at 230 kV for the
7 first 12 months of this project.

8 Portions of the actual 230 work are
9 completed already, but there's a significant gap
10 where we have energized a 69 kV line at the higher
11 voltage level to buy us time and to mitigate
12 congestion.

13 You saw the estimates this morning that
14 suggested the inc'ing and dec'ing effect of not
15 having or having this congested corridor created
16 between a 12- or 13-month time period of '03 to
17 '04 of about \$32 million. Well, actually over the
18 last 12 months that number climbed closer to \$48
19 million. If I look over the next 12 months from
20 this July to next June when the Miguel-Mission
21 project will be finished, that number is far in
22 excess of \$50 million had we allowed it to go
23 unchecked.

24 The projects, as I look into the future,
25 that we have been moving forward with to also deal

1 with congestion issues, in the San Diego Basin
2 there are two power plants essentially, and a
3 number of small qualifying facilities and a number
4 of small generators.

5 But the two power plants essentially are
6 50 years old, or 50 years plus. Some of the units
7 have been installed as recently as 31, 32 years
8 ago. But that's essentially the newest of the
9 fleet in the San Diego region.

10 As a result of that the heat rate of
11 operating those machines are at 10,000 and above.
12 And, in fact, one of the larger units, South Bay
13 4, has a heat rate that probably approaches
14 14,000. Yet that is the unit that is quite often
15 relied upon by the ISO to satisfy what we require
16 as the MLCC, the minimum load carrying side of the
17 equation.

18 To mitigate that, San Diego, in its 2003
19 RFP, signed contracts to have the Palomar Energy
20 Facility constructed; and San Diego will take
21 title to that facility in the beginning of next
22 year. And we also signed contracts with Otay Mesa
23 or Calpine to have that facility constructed.

24 These are new state-of-the-art,
25 combined-cycle technology; heat rate at the 7000

1 range. And with gas prices that we were looking
2 at just three, four, five months ago, and
3 suggesting how could they stay at \$5, we're now
4 looking at this winter being \$8 to \$9.

5 And when you talk about heat rates of
6 10,200 to 14,000, and relying upon that energy to
7 satisfy our requirements, I think it tells us very
8 quickly why the new generation is needed, and what
9 transmission can actually do for us.

10 2008, if I look at 2008 we are looking
11 at the Otay Mesa or the Palomar Plant already
12 being online. The Otay Mesa facility coming
13 online. And the additional transmission that's
14 associated with that.

15 One of the questions you asked this
16 morning was could we prebuild transmission to
17 accommodate additional border generation. Well,
18 essentially that is what the Otay Mesa project
19 does. The Calpine generation facility is a border
20 generation resource.

21 And in order to integrate that into our
22 system it does require additional transmission.
23 Otherwise it is generation that sits at the other
24 end of a congested line.

25 As I look at our next major transmission

1 project, out in the year 2010, even with the
2 additions of the new generating plants that are
3 coming online in 2008 and 2006, we're stuck in a
4 situation where we do not have sufficient local
5 generation, when you add on the import capability
6 into San Diego, to satisfy our peak load
7 requirements.

8 As a result of that, we need to look at
9 another transmission link into the San Diego
10 Basin. And I'm not going to touch on some of the
11 things you heard this morning about the notion of
12 transmission has other benefits, such as if you
13 lose a corridor. We're in dire straits if we lose
14 a single transmission line.

15 This morning we have two 138 kV lines
16 that go to southern Orange County; serve about
17 35,000, 36,000 customers. After the recent rains
18 we had this past year we lost a number of the
19 footings beneath the single 138 kV corridor that
20 we have going up to Laguna Niguel. We were doing
21 some temporary repairs while we try to get permits
22 to fix these structures permanently. We had taken
23 one of those lines out of service; we lost the
24 second line; and we lost the whole city this
25 morning.

1 This is what we face every single day.
2 We have to weigh the question of do we take a line
3 out to try to repair it. And if we do, we're
4 sitting on one other line. And if we lose that
5 line we can be in a blackout situation.

6 As we look at the next 500 kV link into
7 our system we think we can justify this on
8 reliability because it's needed just to satisfy
9 the growing needs of San Diego. And by the way,
10 in our long-term forecast the South Bay Power
11 Plant is sitting on land that belongs to the Port
12 on a lease that expires in 2009. And keeping in
13 mind, these assets, these generating plants were
14 installed at that point in time 55 years ago plus.

15 And the second power plant, the Encina
16 Power Plant, is also in the same category, from 30
17 to 50 years old. We're depending on that power
18 plant remaining.

19 If we assume that it's going to go away,
20 not only do we need to have this transmission line
21 in 2010, we need to have one or two more combined
22 cycle power plants built in San Diego. And,
23 again, nothing has happened in the way of trying
24 to permit those facilities, trying to locate those
25 facilities. And we're sitting here doing what we

1 can to get the transmission in here. But, I'll
2 tell you, we can't go through what we went through
3 with Valley Rainbow. If we do, our future is
4 beyond uncertain.

5 So the reliability benefits. The
6 reliability benefits are here -- and I'm going to
7 just jump to the numbers -- 2010, we have a
8 deficiency of about 333 megawatts. That's again
9 assuming the Encina Power Plant continues to
10 operate.

11 In 2014 the number grows to 700
12 megawatts. We're growing at 100-plus megawatts a
13 year. And we need to be able to satisfy that
14 growth. If we assume any of these power plants go
15 away, we have to start putting in peaker units and
16 another baseload plant to accommodate that.

17 The access to renewables question. San
18 Diego, take us back three years ago, had less than
19 1 percent of its portfolio on renewables. When
20 the state came out with the direction to be at the
21 20 percent by 2017, San Diego stepped up very
22 aggressively. Today, just a couple of years
23 later, we're at 5.7 percent. And we're
24 negotiating contracts that potentially could put
25 us at the 20 percent target by 2010. But we

1 cannot do that without the new 500 kV line.

2 We have literally signed virtually every
3 contract for renewable resources that has come to
4 us in the San Diego Basin. And yet with that, and
5 the resources we've been able to sign outside,
6 we're still below 6 percent.

7 As we look into Imperial Valley, the
8 region east of us, they have thousands of
9 megawatts of potential, of wind resources, of
10 solar resources, of geothermal resources. And, as
11 such, we think the direction that we're going will
12 give us the reliability needs, but also satisfy
13 our need to bring in additional renewables.

14 Then the last leg of that stool was the
15 question of economics. Can we economically
16 justify a transmission line. Well, you heard a
17 little bit this morning about the notion of what
18 RMR costs are doing, and what does it mean for us.

19 Let me take you to, had we done nothing,
20 we not put the Miguel-Mission line, not done the
21 Palomar facility, not contracted with Otay Mesa,
22 and do not do the transmission project in 2010,
23 our RMR costs would be approaching \$350-, \$400
24 million. Just to maintain the older power plants
25 and do what we can, piecemeal, to hold the system

1 together.

2 These numbers, by the way, are at gas
3 prices of \$5. If we use \$8 gas prices, you can
4 add another \$200 million on top of that.

5 So, from an economic standpoint, the
6 savings in RMR, the savings in congestion costs,
7 the access to renewable resources, the project
8 will pay for itself without a doubt.

9 You heard some discussion as to where
10 we're thinking of going. We know, we tried going
11 north. It didn't work. The only other option for
12 us is east. And if we go east we look into
13 Imperial Valley. Imperial Valley is rich with
14 natural resources from a renewable standpoint. We
15 do have a link into the Imperial Valley area where
16 there is a significant amount of generation that
17 has already been built in the Mexico side of the
18 equation.

19 While all of that generation today is
20 deliverable across the southwest power link, to
21 the extent that we had another access to that area
22 we can bring renewables in from that link and with
23 those renewables we can also shore up capacity.

24 So while the transmission provides
25 reliability benefits, provides us access to

1 renewables, it also provides us access to
2 capacity. And it's the three of those pieces that
3 we need to satisfy our growing needs.

4 I want to show one last thing. This is
5 a constraint map of San Diego. The picture here
6 doesn't do it justice, but virtually everything
7 that's circled or colored is a special interest.
8 Whether it is an Indian reservation, whether it is
9 a military base, whether it is a national forest,
10 whether it is a state park, San Diego has about
11 200 miles of border that limit us from the
12 neighboring counties.

13 Out of those 200 miles, roughly 186 of
14 it is protected by special interests, leaving
15 about 14 miles of open access for us to get
16 outside of the county. If we don't have the
17 ability to -- and by the way, those 14 miles are
18 tied up with homes. So, there are people living
19 there.

20 If we don't have the ability to go
21 across state land or federal land, we will not
22 have the ability to bring transmission into San
23 Diego.

24 Thank you. I'm prepared to answer any
25 questions you might have.

1 PRESIDING MEMBER GEESMAN: Thanks for
2 your presentation, Jim. I certainly hope that you
3 have not ruled out continuing to try to access a
4 northern connection, as well. I agree, you've
5 obviously had some difficulties with that, but I
6 would think that over time it's something that is
7 quite important, both to the region and to the
8 state, as a whole, to better interconnect your
9 part of the state from both the east and from the
10 west -- or both the east and from the north.

11 MR. AVERY: You raise a really
12 interesting point. We absolutely believe someday
13 we have to go north. And to be honest, the real
14 benefits of the northern route are to the state
15 more so than San Diego.

16 We're sitting in an area where the
17 import capability into San Diego on a non-
18 simultaneous level is about 2500 megawatts. If I
19 look at the local generation that we're adding,
20 and I add in the qualifying facilities, and I
21 forget about the old power plants, South Bay and
22 Encina, that gives us somewhere in the
23 neighborhood of about 1800 megawatts, which should
24 be baseloaded.

25 I add on top of that 1800 megawatts the

1 2000 megawatts that can flow across the southwest
2 power link, and I'm at 3800 megawatts that can
3 come into the region with just the existing assets
4 from the east and local generation.

5 And if I look at that as potential to
6 good economic resources, this path providing
7 access to Arizona. You heard about some of the
8 economic benefits of having that generation there,
9 and the benefits to California.

10 So the question is that energy has to
11 either be absorbed in San Diego or be able to move
12 north into Southern California Edison. Well, our
13 only tie with Edison is through San Onofre. Well,
14 when San Onofre Units 2 and 3 are running, the
15 amount of additional energy that can go across
16 that path is limited to just a few hundred
17 megawatts, 300, 400 megawatts.

18 So if I have 3800 megawatts that want to
19 come into our basin, and by the way, if I add a
20 500 kV line maybe bringing that to 4800 megawatts,
21 and our average load is about 2500 megawatts, they
22 want to move, the system wants to move over 2000
23 megawatts north, yet it can't.

24 So, while we're looking at what we can
25 to satisfy our requirements, we also look to what

1 the state can do. And if we lose that opportunity
2 we'd be making a huge mistake.

3 I talked a little bit about the Miguel
4 line that went into service. That effectively
5 allowed us to bring in at the Miguel substation,
6 last Thursday, over 1700 megawatts. If I look at
7 that same time last year we were taking less than
8 1000 megawatts. Imagine what last Thursday would
9 have been like if we had taken 800 megawatts out
10 of the equation.

11 PRESIDING MEMBER GEESMAN: Well, I think
12 you hit a sore point, because one of the things we
13 seem least capable of doing as a state is taking a
14 broader perspective than an individual service
15 territory. Hopefully, we can improve upon that.
16 But I think we have a fairly sorry record to date.

17 I also want to commend you for your
18 company's performance and commitment to the
19 state's renewable portfolio standard. We have
20 made a very important priority of that, and it's
21 pleasing to see the degree to which your company
22 has responded.

23 I think that creates an obligation on
24 the state's part, as well, to address the
25 transmission roadblocks that may prevent us and

1 you from achieving those targets. And, again, I
2 would point to a northern connection, as well as
3 the eastern connection.

4 The State of California has attached a
5 great deal of priority to developing the Tehachapi
6 wind resource. In this proceeding we've heard a
7 fair amount about geothermal resources in Nevada
8 and on the eastern side of the Sierras. We've
9 lost an important device that we had expected to
10 be able to utilize in FERC's denial of Edison's
11 renewable trunk line concept. As a consequence I
12 think that it's even more important for us to move
13 forward on better interconnecting all regions of
14 the state.

15 And I think that a northern connection
16 between your company and the Edison system would
17 better facilitate the development of some of those
18 renewable resources that we attach such importance
19 to.

20 MR. AVERY: I think it will perhaps
21 provide the opportunity to move renewables through
22 San Diego from the Imperial Valley region. If I
23 look at Imperial Valley, and I look at our 500 kV
24 project, as I said we're about 5.5 percent, 5.7
25 percent renewables today. With that 500 kV line

1 we can be and will be at 20 percent or above in
2 2010.

3 If we look at the full potential of what
4 we can do with that 500 kV line in conjunction
5 with the southwest power link, and the renewables
6 that are available in Imperial Valley, there's
7 nothing to stop us from going from 24 or 25
8 percent up to 30 percent renewables.

9 Now, if you look at the north, how do we
10 get to Edison's service territory? The southwest
11 power link alone provides access to us at a 500 kV
12 level. We looked at the Valley Rainbow corridor
13 and we were stopped in our tracks. And
14 essentially the land that we were looking at has
15 now been taken into federal trust by the Pechanga
16 Indian Reservation. And that no longer is an
17 option for us.

18 There is one project that has been
19 talked about since oh, at least five or six years,
20 and probably longer, and that's the LEAPS project.
21 LEAPS first came to San Diego as a proposal to
22 construction transmission to connect us to Edison
23 in conjunction with the potential for a pump
24 storage facility.

25 The problem when Enron first came to us

1 with that project, it wasn't economical. And we
2 didn't think it was technically feasible. And
3 from our standpoint we were precluded from
4 actually pursuing it because it traverses a
5 significant amount of federal land. And the
6 utility has to pursue other alternatives before it
7 can pursue federal land.

8 As I understand, there is some
9 legislation that is being pushed back and forth in
10 Washington to potentially provide access through
11 that federal land today. But I don't want you to
12 think that that is going to be an easy project.

13 If you look at the potential route, it
14 literally sits right on the spine of a significant
15 mountain range, and goes 20 to 30 miles like that.

16
17 I mentioned this morning the issue of
18 Talega where we lost one of our 138 kV lines while
19 we were trying to maintain the second one that had
20 some washout conditions. Imagine if you had 30
21 miles of a significant link that was sitting right
22 alongside of a mountain ridge with the types of
23 rains we had this past year. It would be a
24 significant thing to try to maintain.

25 PRESIDING MEMBER GEESMAN: Well, and

1 that brings me then back to your first slide where
2 you quoted from the Public Utilities Commission's
3 December 04 procurement decision. And I see that
4 they're encouraging you to consider the eastern
5 line as an alternative for meeting a local
6 resource deficiency by 2010.

7 Here we are again, back within the five-
8 year Bermuda Triangle range of resource planning.
9 And it is, I think, a painful deja'vu to the
10 problems that were faced in the Valley Rainbow
11 proceeding. Where my recollection is the
12 Administrative Law Judge accurately summed up the
13 positions.

14 The project proponents felt that a ten-
15 year time horizon was most appropriate. The
16 project opponents preferred a five-year planning
17 horizon. The proponents said that with a five-
18 year horizon, using the methodology then deployed,
19 no project could be approved. The opponents
20 suggested that using a ten-year planning horizon
21 no project could be disapproved.

22 And as a consequence, the State of
23 California is left with a just-in-time
24 infrastructure policy where I guess we were
25 debating whether the project should come on in

1 year six or year seven.

2 I'm not certain that makes any sense at
3 all for this type or this magnitude of project.

4 MR. AVERY: I absolutely agree. I mean,
5 we're looking at a situation where the 500 kV
6 line, our new project that we're looking at, if I
7 look at what it could do for us right now in
8 savings in RMR alone, we would be over \$100
9 million of savings a year. You can build an awful
10 lot of transmission facilities with \$100 million
11 of savings.

12 And by the way, that's RMR savings,
13 that's not even tapping into lower cost energy.
14 That probably produces another \$100 million of
15 savings right there.

16 But just RMR savings alone more than
17 justifies these projects.

18 PRESIDING MEMBER GEESMAN: Well, earlier
19 in these 49 days, I think it was probably day
20 seven or day eight, I observed that one of your
21 company's problems in dealing with state
22 government was that you had a curvature of the
23 earth deficiency. That from Sacramento or perhaps
24 from San Francisco, we simply can't see you over
25 the horizon.

1 Commissioner Boyd and I hope to correct
2 that in this year's Integrated Energy Policy
3 Report. I thank you very much for your
4 presentation.

5 MR. AVERY: Thank you.

6 MS. GRAU: Okay, and since we still have
7 about 15 minutes, if you think you can do it in
8 about 15, okay. We will continue on then with a
9 presentation by Frank Barbera of IID.

10 MR. BARBERA: Thank you, Commissioners,
11 for adjusting the schedule to accommodate my
12 schedule here for this afternoon. And also, want
13 to thank you for presenting IID's views of the
14 transmission challenges that we see here in the
15 future.

16 I need to congratulate the Commission on
17 its recent report where I believe it's captured,
18 at least in southern California, all the
19 transmission plans and everything very accurately
20 in its recent issues and actions report here
21 concerning the California electric system and the
22 upgrades.

23 And it's going to allow me to keep my
24 presentation here fairly short. Just to summarize
25 our position today our transmission access is very

1 limited. And it will not meet IID's future needs.

2 We do have four major interconnections
3 to San Diego, to Edison, to Western and to APS at
4 the present time. And as we look at it, we see a
5 need for transmission. One of the other things
6 that we also recognize in the IID service area, is
7 that we have one of the best geothermal resources
8 in the state, and there is other potential for
9 other green resources in Imperial Valley.

10 Around the Salton Sea we do have a loop
11 of transmission that can get these resources out
12 to any of the four entities I previously
13 identified here.

14 Now, in order to promote the
15 transmission and to tie it all together we then,
16 working with the various subregional transmission
17 study groups, and as you can see where IID is
18 involved we interface very actively with the ISO,
19 with the STEP group, the SWAT group in trying to
20 tie all of these together.

21 What's not there is, of course, the
22 Imperial Valley study group, which has also been
23 very helpful in promoting the green resources out
24 of Imperial Valley.

25 What we believe, because of the large

1 region, western interconnect, that joint
2 transmission projects are very much needed. And
3 IID is very actively engaging many entities to do
4 joint transmission. San Diego is a good example,
5 as well as many of our friends to the east.

6 Now, historically that's the way in the
7 west transmission projects were built. Also
8 generation projects. This map represents in
9 yellow all the joint lines that were built across
10 the interconnect. We believe that that philosophy
11 of continuing to build joint lines is necessary
12 for the future.

13 And it's kind of interesting to note, I
14 think this gives you a good visual impact of why
15 that's necessary. The hundreds of miles that's
16 needed for major transmission lines. You can see
17 in the western interconnect, in the NERC
18 interconnection WECC it's very very large. If you
19 look at some of the smaller subregions back in the
20 eastern interconnection MAAC is probably the size
21 of the State of Nevada. So we need the joint
22 transmission.

23 I do again congratulate the Commission
24 for pulling together some of the base data for a
25 good part of this. I do believe it's necessary to

1 be inputted into the overall western interconnect,
2 whether that will reside in WECC or any other
3 entity down the road, in order to tie the rich
4 resources that the west has, whether it be the
5 coal in Idaho, the wind at Tehachapi, or Clovis,
6 New Mexico, all together and bring it through a
7 robust transmission system that needs to be
8 continually enhanced throughout the western
9 interconnect.

10 I believe capturing it all now, and we
11 will get the economies of scale in this
12 transmission line building and upgrades that need
13 to be done, as well as in the development of
14 larger plants, for instance larger geothermal
15 plants in the west.

16 And basically that's IID's message here.
17 If you have any questions?

18 PRESIDING MEMBER GEESMAN: Can you give
19 us an update on IID's involvement with the Desert
20 Southwest transmission project?

21 MR. BARBERA: We are continually -- we
22 are involved in doing a technical evaluation and
23 trying to further encourage that with even more
24 participation. And so, you know, we want to be a
25 stakeholder there, but we want to bring other

1 stakeholders into the project, as well.

2 PRESIDING MEMBER GEESMAN: What do you
3 see the timeframe being?

4 MR. BARBERA: Quite honestly that won't
5 be until about the 2008, 2010 timeframe is my
6 opinion.

7 PRESIDING MEMBER GEESMAN: And what do
8 you see as the controlling events or controlling
9 factors in establishing that timeframe?

10 MR. BARBERA: The actual needs and
11 overall development, one of the ingredients would
12 be the, for instance, geothermal development. To
13 get the large-scale plants built so that that
14 transmission could be utilized would be a need.

15 The other things that needs across the
16 IIS system is agreements between say California
17 and Arizona about what energy could be procured on
18 a long-term basis to justify the financial impact
19 on the transmission line, and the overall capacity
20 that would need to be developed on something like
21 that.

22 And we're working, we're addressing
23 those issues. But we need to bring it together.

24 PRESIDING MEMBER GEESMAN: Thank you
25 very much.

1 MR. BARBERA: Okay. Any other
2 questions? All right, well, thank you.

3 PRESIDING MEMBER GEESMAN: Why don't we
4 break for lunch now and reconvene at 1:15.

5 (Whereupon, at 11:47 a.m., the hearing
6 was adjourned, to reconvene at 1:15
7 p.m., this same day.)

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1
2 AFTERNOON SESSION

3 1:26 p.m.

4 PRESIDING MEMBER GEESMAN: Hello, Pat.

5 Yeah, just make certain that the green light is
6 turned on on your microphone.7 MS. ARONS: Good afternoon; my name is
8 Patricia Arons, that's A-r-o-n-s for the
9 transcript recorder. I'm with Southern California
10 Edison.11 It's difficult to be a visionary and
12 doubly difficult to see problems coming.
13 Therefore, I conclude that's probably why I'm not
14 a Senior Vice President.

15 (Laughter.)

16 PRESIDING MEMBER GEESMAN: Yet.

17 MS. ARONS: I only have some comments to
18 offer on the report and on the process. And
19 before I begin I would like to share with you an
20 event last week that I think is important. And
21 one that we continue to grapple with in the
22 transmission area.23 Edison hit two subsequent days of all-
24 time system peak on Wednesday and Thursday. And
25 oddly enough during that period of time there was

1 some rather wild weather going on in the Inland
2 Empire.

3 And we had an event that we haven't
4 fully diagnosed yet, but it appeared to be a fault
5 on a 33 kV distribution network line out of our
6 valley system that precipitated what we believe to
7 be an air conditioner stalling event.

8 And the consequence of that event on
9 this very hot day where the loads were at all-time
10 highs was that the voltage at Devers dropped to
11 well below 500 kV. It's probably -- I've heard on
12 a momentary basis it dropped to as low as 478 kV.
13 And that's pretty devastating on a hot day with
14 high loads.

15 But there were a number of other things
16 that happened to be going on on that day in
17 addition. But it does highlight on a real-life
18 basis the importance of the appliance standard for
19 single-phase residential air conditioners.

20 And I know that Edison has been working
21 with the Energy Staff on that process, so we do
22 appreciate the Commission's efforts. And
23 particularly, Commissioner Geesman, your interest
24 in the problem. Thank you.

25 PRESIDING MEMBER GEESMAN: Well, it's a

1 problem that you warned us of last year. And I
2 want to make certain as you complete your
3 diagnosis of last week's experience that if there
4 is action that you believe state government should
5 take as a follow up, that we make certain that
6 that's done in a timely way.

7 MS. ARONS: Right, really what -- I
8 believe that what we need, and what I've spoken to
9 this Commission about in the past, has been an
10 appliance standard for single-phase residential
11 air conditioners that requires an under-voltage
12 trip mechanism on the equipment so that in the
13 event that there is a stalled condition that it
14 doesn't perpetuate itself up to the transmission
15 grid. That's the action that we believe that we
16 need.

17 With regard to the Integrated Energy
18 Policy Report process we support the development
19 of a comprehensive and proactive transmission
20 expansion policy which includes a statewide
21 planning effort to insure the development of a
22 strong transmission network in California.

23 There is a critical need to improve and
24 coordinate the planning processes for the siting
25 and permitting of transmission in California. The

1 CEC Staff report is a major step in the right
2 direction to develop such policy and coordination
3 between the appropriate agencies; and SCE supports
4 many of the proposals outlined in the report.

5 We believe, however, that it is also
6 important that the proposals do not create
7 duplicative processes that would further burden
8 any transmission planning process that really is
9 today becoming quite burdened for our engineers.

10 We believe the staff did a very fine job
11 of capturing our input, drawing appropriate
12 conclusions and identifying policy options. SCE
13 wholly supports the development of corridor
14 planning process and a need identification process
15 that would allow stakeholders, agencies,
16 landowners and other interested parties to
17 collaborate, cooperate, discuss and resolve the
18 issues associated with the corridor identification
19 process, and the ultimate siting of transmission
20 in the corridor.

21 SCE supports the creation of a corridor
22 study group as outlined in the report. The
23 proposal in the report to extend the time a
24 utility is permitted to keep the costs of land
25 acquired for future needs and ratebase is also

1 meaningful and should be pursued.

2 Clearly the five-year land banking limit
3 in existence today is not sufficient for the
4 utilities to perform long-term planning, and
5 adversely affects the development of transmission
6 in critical areas of the state. We strongly
7 encourage the CEC to work closely with the PC in
8 establishing a proceeding to explore land banking
9 issues.

10 We fully support the coordination
11 between utilities and the planning alternative
12 corridors for transmission, the PACT program, to
13 facilitate the identification of transmission
14 corridors and allow the public and decisionmakers
15 to understand the pros and cons of the specific,
16 proposed and alternative transmission corridors.

17 SCE looks forward to participating in
18 the establishment of a policy advisory committee,
19 and the technical committees proposed by staff as
20 part of the PACT program.

21 We believe that the establishment of a
22 biological database to assess environmental
23 implications associated with transmission
24 corridors will also help facilitate the timely
25 development of transmission facilities.

1 The development of such a database could
2 assist with the environmental assessment of those
3 corridors identified in the corridor planning
4 process, and could decrease the amount of time
5 required for a utility to prepare an environmental
6 impact report.

7 With a better understanding of where
8 development in each corridor will result in the
9 least amount of environmental impacts, the time
10 required for transmission siting could be
11 decreased, while conserving as much as the natural
12 habitat as possible.

13 Any transmission line sited in a
14 particular corridor would not need a separate
15 environmental assessment. Instead a programmatic
16 EIR could be created that is related to a specific
17 corridor and not a specific transmission project.
18 In fact, if you extend your thinking on that to a
19 statewide programmatic process you can begin to
20 look at environmental mitigation in total as a
21 result of your corridor selections, your multiple
22 corridors.

23 As CEC Staff summarized in its report
24 titled, a roadmap for PIER research on biological
25 issues of siting and managing transmission line

1 rights-of-way, which was issued in April of 2004,
2 transmission corridors are often quite long, which
3 can affect several habitat types and species of
4 concern within one corridor.

5 Siting new lines is often complicated
6 and lengthy, as we've all heard today. And is
7 also subject to public opposition due to
8 biological, visual, real estate value and health
9 concerns.

10 Strategies that identify opportunities
11 to promote conservation while maintaining system
12 reliability could contribute to statewide
13 conservation efforts, reduce negative public
14 perception, and facilitate the siting of new much
15 needed transmission lines.

16 In the same report the staff proposed
17 that the CEC explore dedicating Public Interest
18 Energy Research environmental area, PIER-EA,
19 funding to establish the tools and methods to
20 facilitate the environmental assessment of
21 selected or designated corridors.

22 SCE supports the staff's proposal and
23 strongly encourages the CEC to reexamine the
24 process and proposals related to an environmental
25 database as outlined in the April 2004 report.

1 With respect to the integration of
2 renewables, in the report the staff briefly
3 addresses the impact that renewable resources and
4 intermittent generation have on the operational
5 reliability of the grid. SCE supports staff in
6 their assessment that the integration of
7 renewables will further complicate the existing
8 frequency support problems on the grid.

9 We also support further research on the
10 issue to better understand the operational
11 implications associated with integrating large
12 amounts of nondispatchable and intermittent
13 resources in a safe, reliable, efficient and cost
14 effective manner.

15 We believe that there are additional
16 operational and planning costs that utilities may
17 have to incur in order to integrate a significant
18 amount of additional intermittent and
19 nondispatchable renewable power.

20 The CEC's 2005 IEPR focused on this
21 integration issue. And SCE supports the proposal
22 in the staff report. And the CEC operational
23 integration work actively initially undertaken by
24 the staff continue through a collaborative effort.
25 This is of particular concern to SCE because the

1 majority of identified renewable and wind
2 potential in California is located in or near
3 SCE's service territory. This fact, coupled with
4 the state's desire to significantly increase
5 renewable resources creates a high likelihood that
6 SCE will be required to integrate ever-increasing
7 amounts of intermittent and nondispatchable
8 resources potentially far in excess of our own
9 obligations.

10 Two additional comments. Although
11 discussed in the report there was a section about
12 the importance of educating the public about the
13 function of the transmission grid. And this is
14 necessary, but also potentially something that we
15 want to undertake very carefully because of the
16 security concerns associated with putting too much
17 information out into the public with regard to
18 potential vulnerabilities on the grid. So we need
19 to be very thoughtful about how to educate the
20 public in a meaningful way, and yet not open up
21 new possible vulnerabilities for ourselves.

22 The other area or comment that I have is
23 transmission serves many functions. And the
24 report focused this year, I think, a lot on
25 generation, integrating generation, markets

1 functioning and how transmission is developed in
2 response to that. And perhaps next year we really
3 need to give some thought to load and how load
4 develops and where it develops in the future and
5 how that can affect the grid.

6 I think that we're somewhat crude in how
7 we take forecasts and allocate them to various
8 geographic areas on the grid. And if we had
9 better tools and were more thoughtful about
10 understanding how population moves around, how new
11 homes and new communities are created, that we
12 might be able to do a better job in developing the
13 transmission grid expanding; but also working with
14 cities and counties to have them do a better job
15 of planning the infrastructure necessary to serve
16 their own growth. That is probably an issue that
17 is more appropriate for the next cycle than this
18 year, but one --

19 PRESIDING MEMBER GEESMAN: Let me ask
20 you on that point, Pat, --

21 MS. ARONS: Yeah.

22 PRESIDING MEMBER GEESMAN: -- because I
23 think that's an extremely important point and it's
24 one that frankly Commissioner Boyd and I had hoped
25 to make better progress on in this cycle than we

1 did.

2 The ISO had asked that our demand
3 forecast methodology be capable of a more granular
4 disaggregation. They would like it down to the
5 buss. I don't think our staff adequately
6 responded to their request. And it's been
7 identified as one of the top priorities for our
8 new Executive Director in going forward with work
9 plans, preparing the demand forecast for the 2006
10 cycle.

11 And we've asked, or I have asked that
12 our management arrive at a written understanding
13 with the Cal-ISO management that will provide a
14 disaggregation in the next cycle that will be
15 useful from the ISO standpoint.

16 I would be interested in any materials
17 or suggestions that you might be able to provide
18 to us in the next month or two along those lines
19 that would assist our staff in planning what that
20 work should look like over the next two-year
21 cycle.

22 MS. ARONS: I would like to do so, and
23 thank you for the invitation. Forecasting today,
24 I believe, is largely driven by econometric
25 models, what people believe is going to happen in

1 the state. But those models don't get into the
2 question of how does population move around.

3 And we started doing some research
4 actually with Claremont College, that has a math
5 department with a bunch of low-cost labor PhD
6 students, who are able to go out and do some
7 research.

8 And one of the things that we've learned
9 through that process is that there are a lot of
10 models out there that talk about how population
11 develops in available lands, so that you have
12 areas that are not developable because they
13 already have particular land uses to day, whether
14 it's parks or current development.

15 But they look at many interesting things
16 related to traffic, infrastructure expansion,
17 population growth, economy relative housing rents
18 and things. It's a very interesting area of
19 exploration, and one that I think the Commission
20 should probably begin to look at for improving
21 load forecasting.

22 PRESIDING MEMBER GEESMAN: Well, I
23 actually had a discussion with our Executive
24 Director yesterday on this very subject. And we
25 have a tendency, which I regard as disabling many

1 times, to always want to look at everything from a
2 statewide perspective.

3 He suggested to me yesterday that
4 perhaps in this particular area it might be most
5 useful to proceed with a focus on one particular
6 utility service territory.

7 So if that becomes something of interest
8 to you I would certainly welcome the opportunity
9 to work together in the next cycle.

10 MS. ARONS: Thank you. That concludes
11 my remarks. SCE appreciates this opportunity to
12 comment on the report, and is hopeful that the
13 proposed processes move forward in a timely and
14 productive manner.

15 PRESIDING MEMBER GEESMAN: Thank you for
16 your statement. As I think you're well aware,
17 your comments last year were instrumental in
18 guiding our thinking on the corridor planning
19 subject. And I think we still have some
20 refinements to make there in terms of SB-1059.
21 And I'm hopeful that as the Legislature goes to
22 interim session we're able to smooth out some of
23 the rough edges on that bill to both your
24 company's satisfaction and the satisfaction of
25 local government.

1 I also take to heart your comments about
2 CEQA, which, I think, looms very large in
3 everything that we do. On the generation side
4 we've had our process certified by The Resources
5 Agency as a CEQA-equivalent process. It's
6 considered less cumbersome to applicants than the
7 formal EIR process is, and that may be an area
8 worthy of exploration in the corridor planning
9 subject.

10 I also take to heart your comment about
11 avoiding duplicative processes. And I think in
12 the wake of FERC's decision on the Edison
13 Company's trunkline proposal, it's something that
14 the state agencies are going to need to figure out
15 a better way to approach things, particularly in
16 integrating the ISO's planning efforts into what
17 state government ultimately relies upon for need
18 determinations and other transmission planning
19 characteristics.

20 So, as always, appreciate the comments
21 you've made and look forward to working with your
22 company in the future.

23 MS. ARONS: Thank you very much.

24 MS. GRAU: Okay, next on the agenda
25 we're going to go back to item IV.B. on the

1 agenda, which is back to Eric Toolson on
2 assessment of low-probability/high-impact events.

3 MR. TOOLSON: The second presentation
4 I'm going to make today will be on assessing low-
5 probability/high-impact events. I'm sure those of
6 you that are involved in transmission planning
7 have recognized the value of a transmission line
8 is dependent on recognizing these events and being
9 able to incorporate the benefits from them. So
10 that's what I'm going to talk on for a few minutes
11 this afternoon.

12 First of all, I want to review quickly
13 what I thought the benefits were. Why do we have
14 these sensitivity cases. And I'll use the term
15 sensitivity cases, extreme events, low-
16 probability/high impact events synonymously. So,
17 don't worry about reading a difference into that.

18 So why do we have these things? There's
19 a lot of reasons. From my perspective the two
20 most important ones are expected value and
21 distribution of benefits. There have been other
22 reasons that have been mentioned. Some is to
23 define the range of benefits. Others are to help
24 to understand insurance value for a transmission
25 line, the strategic insurance value. And I think

1 it has a role in that. But as I'll explain later,
2 there's some parts missing in fully understanding
3 the insurance value from this approach.

4 And so again I suggest the two primary
5 purposes are expected value and distribution of
6 benefits. I'll look at a recent case study so
7 that we can better understand how these
8 sensitivity cases were selected. For the Palo
9 Verde-Devers study done by the California ISO that
10 I was involved with as a consultant; and then the
11 last one, some general methodology for ways that
12 we can include it. Along the same lines as this
13 morning, methodology that can be adapted to
14 different situations in different resource and
15 time capabilities.

16 Okay, purpose of sensitivity cases. Why
17 do we have them here? Well, a lot of times we'll
18 start out by looking at average conditions. And
19 average conditions give us a base or reference
20 case and tell us what the benefits are.

21 Now, if everything changed in a linear
22 fashion we wouldn't have to do anything else. If
23 you had a normal distribution of benefits once you
24 define the basecase the expected value would be
25 close to the basecase, or the average conditions.

1 That's not what we find in transmission.
2 We find that the benefit distribution is often
3 skewed to the right to include those high-impact
4 cases. And therefore, unless you do multiple
5 sensitivity studies you might be either
6 overstating or understating these benefits.

7 Now this happened to be from the Palo
8 Verde-Devers study. This is an extreme example of
9 this. This is 2013 and it's from a participant
10 perspective. From the Cal-ISO definition,
11 participant means everybody participating in the
12 market, transmission owners, generators,
13 consumers.

14 You can see the reference case which is
15 based on average conditions, average load
16 forecast, hydro, market power and gas price. We
17 end up with a benefit of about 6.2 million in this
18 year, 2013. However, if we do the expected value
19 we end up with something almost twice as high as
20 that.

21 As I mentioned before, that isn't always
22 the case. Often we'll see those two values pretty
23 close together. We've actually seen them
24 reversed.

25 The point here is the benefits are not

1 linear. If you increase your gas prices 20
2 percent you may not get the same impact you'd get
3 if you decreased them 20 percent. And that 's why
4 it's important to include these sensitivity cases
5 for the expected value.

6 Now, the second reason we wanted to do
7 this is distribution of benefits. This falls in
8 with the risk topic I mentioned this morning. In
9 this particular case -- represented by the blue
10 vertical bars there. And then we've also plotted
11 the expected value of that.

12 Now, let's assume in this case that the
13 annual cost of the transmission line was \$50
14 million right here. Well, this is the information
15 we could tell from that. We could tell that 30
16 percent of the time the benefits are expected to
17 be less than the annual cost. We can also see
18 that 70 percent of the time the benefits would be
19 higher. We can also see that approximately 5
20 percent of the time the benefits are expected to
21 be greater than 150 million.

22 When we look at benefits down here,
23 these are extreme cases. These might be built
24 from say high gas price, high load growth, dry
25 hydro, and high or moderate market power. And so

1 when we look down here we can this provides an
2 insurance value. It doesn't set the insurance
3 value, but we can see that if those four
4 conditions happen, and maybe system costs increase
5 \$2 billion in that year, that the benefits from
6 this line would increase enough to help mitigate
7 that or provide a shock absorber.

8 So that's the insurance concept we're
9 talking about; it's not the insurance value,
10 because I haven't done an exhaustive study out
11 here. I haven't looked at all the possible cases.
12 Insurance value's defined in two parts, right.
13 Expected value and then the risk premium.

14 Say I wanted to go get life insurance.
15 Say Gary DeShazo decided to offer life insurance
16 to me, you know, as a part-time job after work.
17 And, you know, Gary's generally a pretty
18 comprehensive guy, but he has limited data. And
19 he says, well, I only know the statistics if you
20 get bone cancer, and I can tell you what that is.
21 And I also see you're a little bit chubby, so
22 there's a factor there involved. Okay, but those
23 are the only two I can bring in.

24 Well, obviously if he's going to hire an
25 actuary and come up with an expected value he

1 needs to understand all the cases. That's one
2 limitation of trying to get the insurance value
3 here.

4 We're only selecting a small portion of
5 that. And I'll talk about why we're doing that
6 later, it's a tradeoff between resources available
7 to do the study and the time requirements for it.

8 On the other hand we're seeing the
9 insurance value demonstrated. The other part
10 that's missing besides a more complete enumeration
11 of the extreme cases, is the risk premium. After
12 Gary's done all his actuarial studies he's got an
13 expected value. And then if he shops that to me,
14 and I pay a risk premium because I don't want just
15 expected value, I'm risk averse and I'm willing to
16 pay a premium on top of that.

17 We are also not addressing that in this
18 study, either, so I just wanted to clarify. We
19 look at some of the insurance concept; I wouldn't
20 pretend that that is an actual insurance value.

21 Anyway, histograms are important. If I
22 have another resource alternative and I see a big
23 tail down here, that's going to be important to
24 me. That means that there's some chances I can
25 have some pretty significant losses. Where in

1 this case the distribution on the loss side is
2 fairly well contained.

3 On the other hand, I might have a fatter
4 tail down there, or I might have an abrupt dropoff
5 there. So I can have the same expected value, but
6 entirely different histograms, which would be
7 important to me from a perspective in considering
8 downside risk and upside benefit potential.

9 Okay, let's go on to our case example.
10 So those are my two reasons for doing sensitivity
11 studies. To get a better value on expected value,
12 a more accurate estimate of expected value; and to
13 understand the histogram.

14 On the PV-2 sensitivity case, and I'll
15 review this kind of quickly, they had four steps.
16 And these are four steps that we're going to
17 recognize and suggest in the general methodology.

18 First, they understand the variables,
19 okay. They determine those variables. They
20 select the ones that they're going to look at. In
21 this study it happened to be gas, load, hydro and
22 market power. Now, the ones they selected, they
23 have to have a big impact on the results. They've
24 got to be highly uncertain. And also you've got
25 to be able to quantify the event and decide a

1 probability.

2 As I mentioned this morning that's the
3 problem with the market paradigm. That might be
4 the biggest variable of all. It's hard to assign
5 a probability to it, and it's even harder to model
6 it.

7 Second, they decide the sensitivity
8 cases that they're going to run. Third, they put
9 probabilities to it. So I'll go through this
10 pretty quickly.

11 Four variables, if you assigned only
12 three cases to it, you could say five: very high,
13 high, expected, low, very low. Okay. But four
14 variable to the five conditions, okay. That's
15 about 625 cases. As I mentioned this morning,
16 that's not possible for us to do in a detailed
17 transmission network. That's possible to do in a
18 stochastic environment where you're doing a zonal
19 type representation in a transport model. But
20 there's drawbacks with that.

21 In this case when you're only looking at
22 three, very high, very low and base, four
23 variables, there's still 81 cases. That's more
24 than any transmission study I know has done.
25 Okay, so they used something that they called

1 important sampling to knock that down to 25 cases.

2 And here's the principle. Even though
3 there's a fairly complex mathematical approach to
4 it, the principle is fairly simple. You pick
5 cases in three categories. You look at the
6 expected case, which is the basecase here. You
7 look at extreme cases which are these four or a
8 subset of those. And then you look at what's
9 called the useful analytical cases, which are just
10 the one of cases. You look at high hydro,
11 everything else base. You look at low gas prices,
12 everything else base.

13 So in the California ISO study they were
14 able to knock down the 81 permutations to 25
15 cases. Now, at that point you still have to
16 assign a probability to them, and you can't use
17 the probability that you had initially because
18 those 25 cases no longer sum up to one. And so
19 they use the second mathematical technique, a
20 linear program which is called the maximum log
21 likelihood. And without getting into a lot of
22 detail it insures the probability of those 25
23 cases is equal to one, and that each of the
24 individual probabilities line up as they're
25 supposed to.

1 Okay, then we go into proposed general
2 methodology. This is what I think that somebody
3 doing a transmission study would want to do. Now,
4 again, this all depends on the case, you know, how
5 complicated it is, is it a small series capacitor
6 upgrade, a bit interstate transmission line.

7 First establish the stakeholder process.
8 The stakeholder process is critical to hear the
9 input of all the various participants, whether
10 they're for or against the line. Recognize their
11 concern and be able to provide meaningful data to
12 them so that they can make a recommendation.

13 Second, and this is a little different
14 than you'd think, I'd develop a basecase. The
15 reason I develop a basecase is I don't know yet
16 what variables have a big impact or not. I have a
17 pretty good idea, and most people that have done
18 these studies have a pretty good idea, but I don't
19 know for sure. And if I've got a basecase then I
20 can shock the basecase with different variables.
21 I don't have to think what's the 90th percentile
22 for hydro, I'll just take a real high year and run
23 it through and see if it makes a big difference.
24 I'll just take gas prices that instead of being \$6
25 in 2005, may be \$4 or something. See if it makes

1 a big difference.

2 I'm developing the reference case for
3 two reasons. One, it helps me understand how long
4 it takes to iterate through a study. It gives me
5 an idea of how many cases I can do. And then
6 second, it tells me the variables that are
7 sensitive, and which ones I want to include.

8 So, from that I select the uncertain
9 variables. I develop the variable distribution.
10 Now, there's been a lot of literature on that, and
11 so I won't go into it. Some of it's historical;
12 if you look at hydro, it's generally historical.
13 Some of it's forecast error, there's other ways to
14 do it. You get a variable distribution.

15 And you notice in here I'm not talking
16 about correlations. The state of the art right
17 now for long-term transmission study is to treat
18 these variables independently. That's a good area
19 for research. But I haven't seen a study yet that
20 started to incorporate correlations, particularly
21 since it's pretty hard to derive for the variables
22 you're looking at.

23 Okay, so you get the variable
24 distribution. That just means volatility. Might
25 be a normal distribution, it might be a skewed

1 distribution. From that you select your
2 sensitivity cases. So you got to skinny down.
3 Whatever number of variables you have you're going
4 to have too many cases. This is where the
5 important sampling came in in the Cal-ISO case.

6 I agree with the concept of important
7 sampling. It's not critical to me that you go
8 through the mathematical exercise, but it's
9 important to use your judgment and pick the cases
10 out that are most meaningful and the number that
11 you can realistically model.

12 At that point, since you've eliminated
13 some of the permutations, you need to reassign the
14 joint probability. And there's probably different
15 ways to do that. The way the ISO did it looked
16 reasonable and legitimate to me. Then you go
17 ahead and you do your simulations.

18 Just an idea of some of the current
19 limitations from my perspective. There's not a
20 lot of good data to do this. And so, for
21 instance, I'll give you an example of hydro. You
22 know, everybody thinks we have a lot of hydro
23 data. We do. You go to BPA, you can look at
24 their white book and get hydro data for 80 years.
25 That's great.

1 Then how do I couple that with
2 California? You get to California, I've got a
3 high, medium and low. Should I put low with their
4 low? Well, that's a different probability. How
5 about northwest, southwest. And then
6 particularly, Canada. It's hard to get hydro data
7 out of Canada.

8 So when you're done you're trying to
9 represent 100 years, 80 years of hydro data with
10 just fragments that you're putting together. It's
11 kind of a hodge-podge of facts. And so you'll see
12 the data is limiting. That doesn't mean you don't
13 do the studies. You do the studies as best you
14 can.

15 This is one of Frank Wallak's big points
16 is the data is limiting in our ability to do
17 accurate and statistically valid extreme events.

18 I talked about some of the difficulties
19 in modeling. Market paradigm is one that keeps
20 coming up to me. We modeled an LNP world in Palo
21 Verde-Devers, we modeled an LNP world for Path 26.
22 One of the criticisms that was suggested is the
23 rest of WECC's never going to be LNP. You know,
24 either that's wishful thinking or it's impractical
25 or something. I need to see one that has at least

1 a hybrid where everybody outside of California is
2 on a contract path, and California's LNP or
3 continuation of a contract path model.

4 We don't know how to do that hybrid
5 model very well. And we kind of struggled with it
6 and came up with some estimates of it that we put
7 in the report. But that's difficult to model.

8 Third, modeling inabilities to reflect
9 important uncertainties. I talked about this a
10 little bit this morning. We don't model
11 transmission outages. We don't model either
12 scheduled outages or forced outages. If we want
13 to look at something that's really important like
14 in the Palo Verde-Devers, we discretely took it
15 out for a year. We looked at a derating of COI
16 and East of River, for instance. We took the
17 Pacific DC line out.

18 But to be able to incorporate that like
19 you do a generator outage, that's not where the
20 modeling capability is now. And it just needs to
21 be recognized.

22 And probably the last one is the biggest
23 bone to pick. Statistics requires lots of cases,
24 the more cases the better. Extreme cases, being
25 able to understand them, you get a better

1 understanding of the distribution.

2 Transmission studies that do a detailed
3 network model, though, are difficult to do. You
4 have to develop the data. You run it. Invariably
5 there's issues. You iterate, you review it. It's
6 tough to get a case out, and you know, after say a
7 week or something like that.

8 The Cal-ISO is limited to 17 market-
9 based cases for two years. There are people who
10 suggest why don't you do 2008 through 2018. You
11 could, but you'd be limited to about two cases a
12 year. And the value during those interim years,
13 in my opinion, isn't as great as looking at
14 different variables and extreme cases.

15 So that fourth point, you know, is a big
16 driver. In the end you're going to be able to do
17 a few sensitivity cases. You need to select them
18 well so that you can get as much information as
19 you can.

20 Okay. Having said all that, I wanted to
21 end on more of a positive note. I think this
22 stuff's invaluable. I think sensitivity cases are
23 critical. Why? You can get a big difference in
24 your expected value. You get a lot better answer,
25 a lot better estimate for expected value even

1 doing just a few sensitivity cases than only doing
2 one basecase.

3 Second, you can start to define a
4 benefit distribution. Without doing some
5 sensitivity cases you have no idea what your
6 benefit distribution is. You don't understand the
7 downside risk or the upside potential. To me,
8 that's an invaluable tool with respect to
9 comparing alternatives.

10 Third, you can understand the impact of
11 a lot of variables. We can understand the impact
12 of high hydro, low hydro, gas prices, load growth.
13 We may not understand them as well as we want.
14 Reminds me of the lady that just spoke before me
15 on load growth.

16 On load growth we looked at load growth
17 at a macro level. We look at what it does at the
18 utility or the state level. And then to get our
19 nodal levels we take a single set of distribution
20 factors and apply it to the utility load. Okay.
21 That means all the load growth happens at the
22 existing nodes in the same proportion it happened
23 during a single hour. Now, if it was summer peak
24 hour or winter offpeak hour.

25 So there's a lot of enhancements that

1 can be made, but there's still a lot of
2 information. I can understand the impact of high
3 load growth, okay. And then I can start to
4 explore some of these more difficult things. I
5 can make estimates on what's going to happen to
6 capacity values, what's going to happen to
7 different market paradigms.

8 And so from that I guess my message is
9 yeah, there's a rigid or a robust statistical way
10 to do this, and that's great if you have the
11 resources. I don't see where the capability now
12 permits you to do the number studies that you'd
13 like to do in extreme cases. And so you select
14 carefully and pull out what conclusions you can,
15 realizing the limitations that may be there and
16 the value of it.

17 Any questions?

18 PRESIDING MEMBER GEESMAN: Yeah, Eric.
19 I've got some real concerns with what you've said.
20 And I don't dispute the accuracy of it. But, let
21 me try to provide a lawyer's perspective.

22 MR. TOOLSON: Okay.

23 PRESIDING MEMBER GEESMAN: And let's
24 assume that I am a lawyer for a group of people or
25 interests opposed to the transmission project that

1 the Cal-ISO has just determined is needed.

2 MR. TOOLSON: Um-hum.

3 PRESIDING MEMBER GEESMAN: Haven't you
4 just provided me with about 15 arguments as to why
5 you, the Cal-ISO, did not do an optimal level of
6 assessment and evaluation. And if I have the
7 resources, can't I always come up with 15 reasons
8 why your methodology could have been better, or
9 you could have done more studies, --

10 MR. TOOLSON: Um-hum.

11 PRESIDING MEMBER GEESMAN: -- or your
12 statistics would be more robust with more
13 sensitivity cases?

14 MR. TOOLSON: Yes. But I think that's
15 true on any study. Any study there's ways to
16 improve that study. So, I have two comments on
17 that.

18 First, I shouldn't indicate that I'm a
19 representative of the ISO, I'm not. I just worked
20 on those studies. But, Gary's here and he may
21 want to comment.

22 PRESIDING MEMBER GEESMAN: Well, Gary's
23 going to get the same questions when he gets up.

24 MR. TOOLSON: The other thing is, you
25 know, I've been doing studies in one form or

1 another for 30 years, as many as you have.
2 There's always limitations. You always say this
3 is the requirements, the resources I have
4 available. How do I do the best study I can with
5 those resources.

6 And that's the issue. Did the ISO take
7 those resources and do the best study that they
8 could.

9 Now, there'll be different perspectives.
10 You know, people will say I think you should have
11 looked at these cases, or these cases. But
12 remember the state of the art here. Two years ago
13 you would be lucky to do a chronological
14 transmission model 8760, a basecase.

15 Last year if you look at some of the
16 studies, for instance, that Tabers did, and I'm
17 not critiquing those at all, I think they did a
18 great job. GEmaps, they'd come up with a couple
19 scenarios. So they're trying to decide huge seams
20 issues with a couple of scenarios. That was
21 great. We didn't even have that a few years prior
22 to that.

23 Here they're taking it and they're
24 saying, okay, instead of a couple I'm able to do
25 17 for two different years. To me the evolution

1 on this is rapid, and the ability to have
2 improvements is great. There are limitations, but
3 within those limitations is the information that's
4 being provided does that expected value have
5 meaning or not; does that histogram have meaning
6 or not. And I would argue that they are.

7 They're not as good as -- same accuracy
8 as I would do if I had 100 cases, but I've done
9 enough cases and I think I've assigned the
10 probability correctly, so that the information
11 coming out from that are very good indicators.

12 PRESIDING MEMBER GEESMAN: Well, I don't
13 disagree with any of that. But, I think you've
14 just given me several more arguments as to why we
15 ought to defer a decision on this project and its
16 alternatives for another year or two, because
17 we'll have even greater analytic capabilities
18 then.

19 MR. TOOLSON: I can understand that
20 point. My response to that is, you know, that's
21 true with any study. You'll have more information
22 in a year and better analytical capabilities. Do
23 we think that waiting a year for study
24 improvements is going to help us make a better
25 decision. Or do we think that opportunities will

1 be foreclosed because we've waited a year on
2 permitting and instigating the infrastructure.

3 I would agree with people that the
4 information we have now is good, make a decision.
5 I agree that people can come to different
6 decisions with that data, but I think the
7 information is valid enough to make a decision.

8 And given the concern with the
9 timeliness and moving ahead and the consequences
10 if you wait, I think it would be imprudent to
11 wait.

12 PRESIDING MEMBER GEESMAN: Well, I agree
13 with that, too. I guess the concern that I have
14 is that I'm not in any way persuaded that these
15 decisions are better if they're revisited again
16 and again and again and again. And I think the
17 challenge in front of us and the state agencies,
18 the Cal-ISO is figuring out a way in which to do
19 the best possible analysis that we can once. And
20 make the results of that decision as legally
21 defensible as possible.

22 MR. TOOLSON: I agree with that. Part
23 of my reason in putting these up is, you know, to
24 give you an idea of what the state of the art is,
25 both pros and cons. And also to potentially

1 allude to some areas that might be worthwhile
2 focusing some of your research efforts in.

3 PRESIDING MEMBER GEESMAN: I appreciate
4 that very much.

5 MR. TOOLSON: Any other questions?
6 Okay, thank you.

7 MS. GRAU: Okay, now we are backtracking
8 and doing the lead-in to part two which is on the
9 transmission staff report, the green-covered
10 report in the back of the room. And before I get
11 into the content of that report, I just would like
12 to acknowledge and thank all of my co-authors
13 first. And they are Jim Bartridge, Mark Hesters,
14 Lynn Alexander, Matt Trask, Clare Laufenberg
15 Gallardo, Merwyn Brown, Don Kondoleon and Bob
16 Strand.

17 In addition, we had help with the
18 detailed transmission project writeups in chapter
19 3 and appendix F from the following transmission
20 unit staff, Sudath Arachchige, Ajoy Guha, Jim
21 McCluskey and the recently retired Al McCuen.

22 I would also like to thank Marylin
23 Davin, Peggy Falgoust, and Carolyn Walker for
24 their excellent editorial support. As well as
25 Terry Rose and Andy Churchill for their help with

1 our transmission map.

2 Okay, so in terms of topics covered you
3 can just read these bullets. The summary of
4 policy options, I just want to note that those are
5 attached as a handout to the PowerPoint
6 presentation. They're pulled from chapter 6 of
7 the staff report.

8 Okay, so I'm just going to walk through
9 briefly the report; hopefully you all had a chance
10 to sit down with it at lunch and read it from
11 cover to cover. So I'll make this brief.

12 The chapter 1 introduction, we just set
13 the stage for this year's work based on the
14 previous work we did in 2003 and the 2004 update
15 years. We note some of the progress that's been
16 made in implementing the recommendations that have
17 come out of the two previous years, including
18 things like the creation of the Imperial Valley
19 study group. And we note also that the Cal-ISO
20 has modified its transmission economic methodology
21 to incorporate some of the Energy Commission's
22 recommendations on strategic benefits as Joe Eto
23 spoke about this morning.

24 And the chapter 1 also notes other
25 significant developments since the report was

1 published in December of 2004. This includes
2 things like the dedication of the Path 15 upgrade;
3 the increased rating on Path 26 from 3700
4 megawatts to 4000 megawatts; and the new temporary
5 Miguel-Mission number two project that was
6 energized, that Jim Avery spoke about this
7 morning.

8 Chapter 2 goes into some of the policy
9 items. The need for collaborative long-term
10 transmission planning has been a theme that has
11 run through the staff and energy policy work since
12 2003. And we note in there that the ISO is
13 developing a more proactive approach to
14 transmission planning, and we're hoping that Gary
15 DeShazo will be able to talk about that a little
16 bit when we get to him.

17 We talk about the proposed criteria for
18 evaluating transmission and alternative sources.
19 Since then, today we've had the update on that
20 from Eric Toolson. So our report is, in a sense,
21 outdated. We are planning to publish an addendum
22 to the staff report. I'll mention that later, but
23 that will bring everything together that we've
24 heard today and so we have a complete record.

25 The third bullet, improved assessment of

1 transmission costs and benefits. That's also some
2 of the work that Joe Eto and Randall Hunt talked
3 about this morning. And under coordination among
4 western states, we point out that the group called
5 the Western Assessment Group, WAG, has been
6 formed.

7 It's an ad hoc group that was formed
8 just in January to identify the major commercial
9 issues affecting the western interconnection. And
10 their charter is to evaluate whether the west has
11 the industry and regulatory institutions in place
12 to effectively address and resolve these issues.

13 And they've categorized their work into
14 four categories. And one of those is transmission
15 planning.

16 Chapter 3 and appendix F is where you'll
17 find the meat of the report, which is the
18 description of transmission problems and the
19 projects that can solve some of those problems.

20 So we begin by grouping the
21 infrastructure issues into four areas. We've
22 harped on these quite a bit. Local reliability,
23 congestion and renewables; kind of a three-legged
24 stool of SDG&E, and then plus we have a category
25 called regional, which is out of state or

1 interstate.

2 We also talk about the role of emerging
3 transmission technologies, and the Public Interest
4 Energy Research that is underway is described in
5 appendix D of the report. So there's more
6 information there.

7 And then finally we did an assessment of
8 21 major transmission projects affecting
9 California. And those include some understudy;
10 some that are planned; some in permitting; and
11 some under construction.

12 And at the end of this presentation, for
13 those of you who hang on long enough, we'll talk
14 about staff suggestions for -- strategic plan.

15 And this is just -- I don't expect you
16 to be able to follow this, but if you want to see
17 the detail, it's on page 36 of the report. This
18 is just the map that shows 17 of the 21 projects
19 that we could actually fit on the map.

20 Where they're all located, you see the
21 majority are in southern California, and then the
22 Bay Area, San Francisco Bay Area.

23 Chapter 4 is on transmission corridor
24 planning and development. We have developed a
25 proposed state-led transmission corridor planning

1 process that has three parts to it. In part one
2 we would identify corridor needs in the energy
3 report process; establish corridor priorities;
4 identify major permitting, environmental and land
5 use issues associated with corridor. And identify
6 the agencies whose participation is critical in
7 resolving these issues. This process would also
8 include stakeholder and public input.

9 Part two would include state designation
10 of corridors to provide utilities with future
11 permitting certainty and incentives to acquire
12 land for future system expansion. This would be a
13 separate process from the one noted in part one,
14 and it could occur outside of the energy report
15 timeframe.

16 The part two designation process would
17 be a public process initiated by an applicant's
18 filing, or the Energy Commission's own motion.
19 And would include an assessment of environmental
20 impacts of a proposed corridor in accordance with
21 CEQA. For part two the state must establish
22 designation authority.

23 The most efficient way to acquire land
24 needed for future corridors is to rely on
25 transmission-owning, load-serving entities to do

1 it. In order to insure that land is available
2 within the corridors identified and designated,
3 the CPUC needs to extend the length of time an IOU
4 is allowed to keep the cost of land acquired for
5 future needs in its ratebase. The ratebase is
6 currently limited to five years.

7 Chapter 5 we talk about impact of
8 transmission on renewables development. We talk
9 about operational challenges, such as
10 accommodating intermittent generation from wind
11 and solar, to a lesser extent solar. And we also
12 talk about minimum load issues, scheduling and
13 dispatch challenges.

14 And then the system constraints, the
15 lack of transmission within resource areas; and
16 then transmitting remote renewable generation to
17 load centers in an already congested system.

18 So we're not implying that the
19 renewables are causing the problem. There already
20 is an existing problem. It just gets exacerbated
21 by the addition of renewables.

22 Chapter 6, I'm not going to go through
23 the exhaustive list of options, policy options,
24 but they are attached in your handout. And they
25 come directly from chapter 6. So I'm going to

1 skip over that in the interests of time.

2 Okay, we would like to get some feedback
3 from the parties today, if possible, on the
4 guidance questions which we posted on our website.
5 These are did the staff accurately capture the
6 parties' input to date. Are there other relevant
7 points. Did staff draw appropriate conclusions.
8 And did staff identify appropriate policy options.

9 And so what input we get today, and also
10 we have a comment deadline of next Thursday,
11 August 4th. So we will consider all that input
12 and everything we've heard today, the complete
13 record from our consultants and such, and publish
14 an addendum sometime in August 2005 to complete
15 the record.

16 And so we are charged with developing a
17 strategic plan. PRC section 25324 was added late
18 last year, not in time for the 2004 energy report
19 cycle. But it requires the Energy Commission to
20 adopt a strategic plan for the state's
21 transmission grid. And it specifically says this
22 plan shall identify and recommend actions required
23 to implement investments needed to 1) insure
24 reliability, 2) relieve congestion, and 3) meet
25 future load growth in load and generation

1 including, but not limited to renewable resources,
2 energy efficiency and other demand reduction.

3 And so the second part of the guidance
4 questions we posed on our website are the
5 following: Do the projects presented in chapter 3
6 and appendix F of the staff report provide an
7 appropriate foundation from which to develop a
8 strategic plan. Which of the projects in chapter
9 3 and appendix F should be considered for
10 inclusion in the strategic plan and why. And are
11 there other projects that should be considered.

12 And so staff's initial thoughts on
13 winnowing the list of projects we have in chapter
14 3 and appendix F, these were kind of the criteria
15 we came up with. We want to focus on the near
16 term, those projects that have an online date by
17 2010. We want to focus on the ones in need of
18 siting approval so we're not counting the ones
19 that have already received, for example, a CPCN
20 from the PC.

21 And obviously they need to meet the
22 guidelines that I've just outlined from the
23 legislation, insuring reliability, relieving
24 congestion, meeting load growth and supporting
25 renewables development.

1 And then finally being consistent with
2 the recommendations we've made in the past two
3 cycles, especially with respect to the strategic
4 benefits, such as those that Joe Eto mentioned
5 this morning in his presentation. Things like
6 decreased market power, environmental benefits,
7 and insurance against contingencies which we've
8 also heard quite a bit about.

9 And so we consider the following
10 projects of the 21. These are numbered, by the
11 way, consistent with appendix F, so the project
12 number you see after each project is our numbering
13 of the project from our chapter.

14 So, in the San Diego/Imperial Valley
15 area we believe the ones that should be considered
16 include the San Diego 500 kV project, which we
17 heard about this morning. Also the Lake Elsinore
18 advanced pump storage or LEAPS project. And then
19 the Imperial Valley transmission upgrades which
20 complement the San Diego project.

21 And then for the southern California
22 Tehachapi region some congestion management south
23 of Lugo project; Path 26 upgrades; the Palo Verde-
24 Devers 2 project, which is currently at the PC for
25 CPCN; and also the Tehachapi segment 1 and

1 Tehachapi segment 2, which are also at the PC for
2 CPCN approval.

3 And in northern California the TransBay
4 DC cable project. And the Metcalf, Moss Landing
5 230 kV reinforcement.

6 And so to conclude, the Committee draft
7 of the strategic plan and the Energy Report,
8 they're on the same cycle, so Committee drafts of
9 both of those documents should be available by
10 September 8th up on our website.

11 We have hearings around the state
12 scheduled for late September. I believe those
13 dates are now set completely. Bakersfield, San
14 Diego I think, and Sacramento. Is that right?
15 Yeah.

16 Committee final versions of the
17 strategic plan and Energy Report are scheduled for
18 mid October; and then Commission adoption in early
19 November.

20 And so if there are no further questions
21 we're going to continue on the agenda with Los
22 Angeles Department of Water and Power. Randy
23 Howard.

24 MR. HOWARD: Thank you for putting on
25 such a good workshop on such an important issue.

1 My name is Randy Howard; I'm an Executive
2 Assistant to the Chief Operating Officer of our
3 power system at Los Angeles Department of Water
4 and Power.

5 And before I get started I want to make
6 a few observations. A commitment that we had made
7 to the CEC this last year from the Department was
8 greater involvement in and participation in the
9 IEPR process and some of your workshops. And to
10 that end I want to introduce John Kerrigan. John,
11 back here. John is a DWP employee that is
12 relocating to Sacramento for the purposes of
13 working closer with the CEC, as well as with the
14 legislative body.

15 Let me jump into a few things and
16 comment on some things that we heard today.
17 Before I do that, though, last Thursday we hit an
18 all-time record in Los Angeles of peak demand.
19 And on Friday we did exceed that.

20 Our peak demand on Friday was 5708
21 megawatts. And we hit that despite the loss of
22 our single largest units out of the Intermountain
23 Power project. We lost those units, we believe,
24 to a lightning strike that occurred someplace in
25 Utah. And we were able to keep the system up and

1 running.

2 We did have to curtail sales we were
3 making or had proposed to make to Southern
4 California Edison at the time. We were making
5 sales of about 550 megawatts in addition to
6 serving our load. And the system did stay up. We
7 were able to get some additional capacity from
8 some of our friends in Nevada, as well as in the
9 Phoenix area to keep the system up and running.

10 They were not able to see where
11 lightning hit the line, but we were pleased to see
12 that things worked as they should have worked in
13 that kind of emergency with those kind of
14 temperatures and loads on the system.

15 PRESIDING MEMBER GEESMAN: Randy, how's
16 the 5708 compared to last year?

17 MR. HOWARD: This exceeds our peak. The
18 last peak of this size was a peak that occurred in
19 1998. Last year was relatively cool for our
20 system. I think we were about 5400 last year.

21 PRESIDING MEMBER GEESMAN: And do you
22 ordinarily peak in July, or are you a later
23 peaking system?

24 MR. HOWARD: We normally peak the end of
25 August, the first week of September. So we still

1 believe we have a long summer ahead, and plan on
2 watching our system very closely.

3 This was also at the time where Mojave
4 was having some problems and we had some units off
5 at Mojave. We weren't taking a lot of capacity,
6 but we did have some problems with Mojave.

7 PRESIDING MEMBER GEESMAN: I recognize
8 that, you know, you have to weather-normalize
9 forecasts and peak adjustments, but my arithmetic
10 suggests that this year is running about 5 percent
11 or more above last year in terms of peak demand.

12 My guess is that our last forecast for
13 you guys on a ten-year basis was probably of
14 annual growth less than 2 percent per year. Sound
15 right?

16 MR. HOWARD: That is correct; it's less
17 than 2 percent. Our one-in-ten peak event is
18 about a 5800.

19 PRESIDING MEMBER GEESMAN: Um-hum. So
20 you're not quite there yet, but you're headed in
21 that direction.

22 MR. HOWARD: We'd rather not head in
23 that direction this year.

24 All right, just a few observations. We
25 will make more formal comments as to the reports,

1 and we will file those comments.

2 Each year the Department of Water and
3 Power develops a ten-year transmission plan and
4 assessment. We did provide that this year to the
5 staff, and that was used, I recognized some of the
6 work in the report that was developed by staff.
7 We're preparing the 2005; it will probably be
8 issued sometime in September. It will also take a
9 look at new transmission projects that have
10 recently been considered by the Department.

11 Most of the projects in the report focus
12 on our load growth and reliability upgrades,
13 primarily in the service territory. But we are
14 looking to bring in additional renewable energy.
15 And looking at several upgrades as to our
16 transmission system to accommodate that.

17 We are currently participating in the
18 development of the Public Power Initiative of the
19 West. We were involved in their recent release of
20 a paper, policies for a successful implementation
21 of transmission plans within the western
22 interconnection.

23 That paper endorses contract-based
24 agreements, fixed terms and conditions, and no
25 market-determined charges, either for congestion

1 or for losses.

2 With that I'll also make a comment as to
3 what was stated by Navigant on congestion charges.
4 Just to clarify some of those statements in that
5 presentation. The activity at Sylmar we do not
6 view, at least from LADWP's perspective, a
7 congestion issue and interconnection issue with
8 Southern California Edison.

9 We did install last year a transformer
10 at LADWP's expense that did increase the capacity
11 to about 1600 megawatts that can transfer back and
12 forth. There are some limitations, it's our
13 understanding, on the down side that isn't system
14 related to the Sylmar facility.

15 The congestion that was identified
16 appears to be related to a scheduled and planned
17 upgrade of the Celilo-Sylmar DC transmission line.
18 I think if you were to look at the net benefits of
19 that upgrade you'll find that the cost benefits
20 were significant for all participants and those in
21 the state.

22 And really, looking at just the
23 congestion that might have occurred while that
24 outage was occurring and that upgrade was
25 occurring is probably not something that should be

1 used in other forums.

2 Also on other interconnection points
3 with Southern California Edison there was an
4 interconnect. It was identified, it was an
5 emergency interconnect. It is not used. We
6 attempted to use that interconnect right after the
7 '94 earthquake. It was like opening a dam and our
8 voltage was collapsing as we were trying to feed
9 into the Edison system to help them restore power.

10 We had to open that back up. It's not
11 very strong. It probably is one that we'll have
12 to look at longer term. At this point we don't
13 view that as a reasonable interchange point.

14 So those are just a few comments that I
15 wanted to make there.

16 Also, LADWP is a founding participant of
17 WestTrans. I know there's been discussion
18 previously of WestTrans and having a common oasis.
19 Currently we are working towards more common
20 business practices with WestTrans. We have -- or
21 we've seen a significant number of benefits, and
22 that's really gaining a greater efficiency out of
23 your existing transmission. And that should be
24 all our goal instead of just looking at planning
25 and preparing for new transmission. But how do we

1 best utilize existing transmission that is
2 available. And we believe WestTrans has done
3 that.

4 In the reporting period, 10.5 months on
5 WestTrans, we had about 527 transactions. Whereas
6 for the previous 50 months on our transmission
7 system we've had about 171 transactions. So, a
8 phenomenal growth on the use of excess
9 transmission, posting it on the common oasis for
10 all to see what's available. And to be able to
11 easily conduct business with other entities.

12 So that is something that we continue to
13 look at, similar to DWP looking at repowerings, as
14 a means to look at our long-term generation
15 requirements. We have been looking more at how do
16 we better utilize the transmission.

17 A comment was made before we do build
18 new transmission we want to make sure we optimize
19 what we currently have and upgrade what we can to
20 meet future growth.

21 PRESIDING MEMBER GEESMAN: Who are the
22 eligible participants in WestTrans?

23 MR. HOWARD: I don't have an entire list
24 today, but it includes most of the utilities in
25 the western states. Unfortunately Cal-ISO is

1 still not a participant in that activity.

2 I'll also make note that in the Navigant
3 report it discusses some congestion charges that
4 we might have -- that LADWP might have made sales
5 to Cal-ISO. We did not make sales to Cal-ISO.
6 Our credit risk policy within the City does not
7 allow us to make sales directly to the Cal-ISO.

8 We've had several meetings with the
9 management of the Cal-ISO trying to resolve those
10 issues. Currently we just have bilateral
11 contracts directly with the other parties such as
12 Southern California Edison or San Diego Gas and
13 Electric.

14 That's unfortunate. We still hope to
15 work to resolve that. And the new CEO at Cal-ISO
16 seems to be committed to getting that resolved
17 over the long term.

18 A couple other observations just as to
19 renewable and transmission plans for such as the
20 Tehachapi area, as well as the planning that's
21 going on down in the Imperial Irrigation District
22 area, the Salton Sea. We remain involved in both
23 of those planning groups for transmission.

24 We are currently looking at our Owens
25 Gorge 230 kV line; runs very near Tehachapi area.

1 We believe it's going to serve quite a lot of our
2 renewable requirements going forward. It's a 450
3 megawatt line. We currently dedicate about 170
4 megawatts currently for hydroelectric out of the
5 Owens Valley. We've reserved about 120 megawatts
6 from our Pine Tree project. And we have 160
7 megawatts remaining, and which we are looking at
8 renewable projects to tie into that line.

9 We have some options there to maximize
10 utilization. It can be upgraded to a 500 kV. We
11 are looking at that, working through some studies
12 now, and other alternatives to get some of the
13 renewables out of the Tehachapi area.

14 PRESIDING MEMBER GEESMAN: Now is that
15 current capacity available through the WestTrans
16 system?

17 MR. HOWARD: Yes, it is.

18 PRESIDING MEMBER GEESMAN: But a party
19 would have to meet your existing credit
20 requirements, would they not?

21 MR. HOWARD: They would. And typically
22 the WestTrans, we would be posting more short-term
23 basis.

24 PRESIDING MEMBER GEESMAN: What duration
25 of contract or obligation?

1 MR. HOWARD: On the WestTrans they're
2 typically short term, you know, you would talk
3 less than 30-day type transactions.

4 PRESIDING MEMBER GEESMAN: Okay.

5 MR. HOWARD: If we were discussing
6 anything longer we'd be looking at bilateral
7 contract negotiations.

8 PRESIDING MEMBER GEESMAN: Okay. And
9 that would be directly with the City?

10 MR. HOWARD: With the City of --

11 PRESIDING MEMBER GEESMAN: Or the
12 Department of Water and Power?

13 MR. HOWARD: -- Los Angeles, correct.

14 And as you know, part of the project for
15 the Pine Tree is to build an 11-mile spur into
16 the, north of Mojave into the Tehachapis.

17 We do have a long history of coordinated
18 transmission planning where the needs of a number
19 of utilities are met simultaneously. Coordinated
20 planning efforts have resulted in the Pacific DC
21 intertie. Transmission has been built in
22 conjunction with the Intermountain Power Project.

23 We are currently looking at upgrading
24 that line. That line was originally designed for
25 the four units that were proposed at

1 Intermountain. There's only two currently. A
2 third one is in the development stage. L.A.'s not
3 involved.

4 But the transmission needs additional
5 capacity could come down from there. And so there
6 is some discussion of looking further at that.
7 Might assist in the frontier line development. It
8 would be a transmission corridor that would fit
9 that need.

10 We also recently were involved with
11 other participants in the Mead-Adelanto and the
12 Mead-to-Phoenix projects. And as you know, there
13 is current activity on the Palo Verde-Devers line;
14 still quite a lot of discussion between Southern
15 California Edison and LADWP as to our contract
16 issue, but both parties seem committed to trying
17 to resolve that. And we are hopeful that will be
18 resolved shortly.

19 PRESIDING MEMBER GEESMAN: Can you
20 venture a guess as to which quarter shortly falls
21 in?

22 MR. HOWARD: I would hope before year
23 end we could have a resolution that would satisfy
24 most parties. Again, from LA's perspective, ours
25 is to insure that our ratepayers would have cost

1 certainty as well as deliverability going forward.
2 That really is an issue that we have to resolve
3 also with a third party, not just Southern
4 California Edison, but with the Cal-ISO on how
5 that could be developed.

6 PRESIDING MEMBER GEESMAN: Um-hum.

7 MR. HOWARD: Future collaboration
8 efforts continue to face some challenges, and
9 those are really under-proposed FERC redesign
10 markets, and some of the issues that we are having
11 with the Palo Verde-Devers.

12 And we see that in some other projects
13 that we are looking at, such as the Salton Sea
14 area, bringing some geothermal out where we could
15 jointly do that with some other participants. Yet
16 a lot of questions as to control area operators
17 and some of the pricing.

18 So, in closing, LADWP is committed to
19 new transmission. We are committed to your
20 process here. We think it is a very significant
21 movement as to getting additional transmission
22 built.

23 We think there is quite a lot of value
24 for the ratepayers in California to have
25 additional transmission. Our transmission costs

1 are some of the highest in the state, I think, as
2 a utility. But I think our generation costs are
3 some of the lower or lowest cost, other than some
4 of those entities that have significant amounts of
5 hydroelectric.

6 PRESIDING MEMBER GEESMAN: And some of
7 us would argue that the high transmission costs
8 you've been willing to incur are directly
9 correlated to the low generation costs you've been
10 able to enjoy. I wish others around the state
11 recognized that correlation.

12 MR. HOWARD: I think we would fully
13 agree with you there.

14 Some of our issues still remain with
15 market design, both FERC issues, as well as Cal-
16 ISO issues, as to our commitment and ability to
17 participate in projects. And we're hopeful that
18 we can resolve some of those.

19 We believe that a few of the recent
20 changes, or some of the things that are in the
21 current Energy Bill that was just passed by
22 Congress today, and will go up before the Senate
23 tomorrow, provides us some longer term protection
24 as well as the drafting of the uniform refund
25 authority. And our ability to sell it to the

1 market appears to be protected as long as we're in
2 bilateral contracts. So we think that is
3 significant.

4 Another observation as to the report and
5 looking through it. I think we need to take a
6 little bit more time in working with the federal
7 agencies. San Diego presented that case very
8 well. They're very much landlocked by federal
9 land agencies.

10 Most of California, when you get to the
11 eastern side, is landlocked by federal land
12 agencies. I identified problems previously as to
13 vegetation management, the ability to maintain
14 existing rights-of-way for transmission on federal
15 lands. We have a significant amount of problems.

16 We've had issues with fires in the
17 state, and the ability to keep the brush away from
18 our transmission corridors. There is a White
19 House conference that will be looking at this
20 issue coming up the end of August with all of the
21 federal land agencies being represented.

22 The Federal Energy Bill does have
23 provisions in it now for vegetation management.
24 We were very pleased with the work of both the
25 investor-owned utilities and the public power to

1 get that in there, to try to put some priority as
2 to permitting and maintenance of rights-of-way for
3 transmission corridors. So we think that will
4 strengthen some of our work going forward.

5 The federal land agencies have asked
6 that we focus more time and attention, when we're
7 talking on transmission, with partnerships. You
8 know, how can we work better on partnerships with
9 those agencies to accommodate our utility
10 corridors as well as some of their needs. That
11 might be better road maintenance; sharing of road
12 maintenance. That might be sharing of some
13 security measures as to protecting those lands.

14 And that's what they'd like to spend a
15 little more time with us on in the future. That
16 might be a segment of your evaluation into next
17 year, possibly, with those federal agencies; that
18 we can come together and find out how best to plan
19 on transmission corridors and get those sited and
20 approved.

21 PRESIDING MEMBER GEESMAN: Randy, thank
22 you very much for both your participation in this
23 cycle and your appearance here today.

24 As you're aware, we spent a lot of the
25 last couple of cycles beating up on the City and

1 asking why you guys don't do what we want you to
2 more often. I would invite you, in your written
3 comments, to give some thought to what you'd like
4 state government to do in the transmission area
5 that would better serve the City's interests.
6 Because I think they're highly compatible with
7 what the state would like to see.

8 MR. HUNT: Okay, we will do that. Thank
9 you.

10 MS. GRAU: Okay, next on the agenda is
11 Chifong Thomas from PG&E.

12 MS. THOMAS: Good afternoon. PG&E will
13 have other comments, but this is just some initial
14 thoughts that we have after seeing the report.
15 And overall, it's a great effort. And the
16 Commission Staff should be commended for that.

17 Okay, basically there are two major
18 topics. One is some thoughts on the corridor
19 identification designation and right-of-way
20 acquisition and banking. And the other one would
21 be comment on some of the identified projects that
22 was in the chapter 3 and appendix 5.

23 And PG&E believe the collaboration
24 between the state agencies, the ISO, and the
25 transmission owners and the stakeholders would

1 give you a more rational and efficient process in
2 planning and implementing transmission plans.

3 And also in addition, PG&E welcomes the
4 opportunity to review and comment on the CPUC
5 mitigation compliance matrix prior to its
6 finalization.

7 Here's some suggestions on
8 collaboration. We need some collaboration on ways
9 to expedite CEQA review process. And maybe some
10 better coordination of activities in general
11 through the process. There should be some
12 adequate consideration by one agency of another
13 agency on the expertise and regulations. That way
14 we'll minimize duplication of work.

15 The notice to proceed issuance could be
16 staged so it doesn't have to wait for everything
17 to complete before the task would have be done.
18 And then also the corridor designation process
19 would have to somehow have some way of requiring
20 future agencies to improve projects to be
21 constructed within the CEC designated corridor.
22 Unless there was some standards to reopen the
23 previous environmental process. Because otherwise
24 we'll be in this loop over and over again.

25 Here's some issues. Transmission

1 project further out in the future would probably
2 benefit more from early identification of
3 corridor. But then also, these projects also
4 would have the greatest uncertainty.

5 There are legitimate changes in
6 transmission and generation plans that could lead
7 to changes in identified established corridors.
8 And then one concern that PG&E has is the fact
9 that once a corridor is identified it would impact
10 land value and impact communities. And it could
11 have potential taking issues. And so we need some
12 clear support from the Legislature and the local
13 agencies before we proceed.

14 When you come down to transmission
15 projects, they have two broad categories. One is
16 to accommodate new resources and reduce operating
17 costs and provide operating flexibility. And
18 those would be, of course, generation related.

19 And then the other category is to supply
20 load, customer load reliability. There are
21 uncertainty associated with both type of
22 transmission projects, but there are more
23 uncertainty associated with those who accommodate
24 resources.

25 And one reason is because at least the

1 utility would be able to project, even however
2 imperfectly, load growth by checking with our
3 customer representative and our monitoring into 44
4 hour customer reps. But with resources, in this
5 day and age there's no control over where, when
6 and how much resources it would develop. And then
7 also resource could develop a lot faster than
8 transmission can be built.

9 So, I think that we need a big-picture
10 approach. We should expand the study scope to
11 include all credible coincidental new resources.
12 So instead of studying one cluster at a time, we
13 need to look at the whole state as to where the
14 resources we'd like to develop. And a
15 transmission plan can flow from that process.

16 And by devising transmission plan we are
17 really talking about going into looking at power
18 flow and stability programs, and those would be a
19 program that we're looking at one moment in time.
20 And it's very difficult to try to look at expanded
21 amount of time.

22 So, to keep the process manageable, we
23 need to take simple approach to start with. We
24 can expand later. And we should identify a few
25 corridor that would meet many of the potential

1 needs, instead of numerous corridors going to
2 every potential growth area.

3 And there also must be flexibility so
4 the corridor identification can be adjusted later
5 on as new information develops.

6 So, here's some suggested steps. The
7 CEC can develop a number of resource scenarios for
8 the entire state similar to the SVA effort that
9 you have started. And then the ISO and the --
10 well, PG&E -- actually just not participating
11 owners, but just transmission owners in general,
12 can develop a transmission plan to accommodate
13 resource scenarios through a stakeholder process.

14 And so the uncertainty can be reduced by
15 selecting those transmission projects that are
16 common to a number of credible scenarios. So, as
17 we overlay one credible scenario on top of another
18 one, then we develop plan for that. And sooner or
19 later you see a pattern of transmission projects
20 that could be common to a number of scenarios.

21 And then the transmission project that
22 identify more scenarios could be given a high
23 priority. The CEC can track the resource
24 projection development and provide update to the
25 resource scenario. And that can be incorporate

1 into the next transmission corridor identification
2 cycle.

3 The reason we're doing it all at once, I
4 mean you're doing a scenario like this is that
5 rather than doing cluster at a time, you do one
6 cluster at a time, different clusters have impact
7 on the other clusters. And so then it becomes
8 very difficult to try to link the
9 interrelationship of different scenarios.

10 Then for the corridor destination
11 process, there's some thoughts that we have. The
12 CEC proposed corridor destination process appears
13 to require determination and need and the
14 preparation of PEA, that's proponent's
15 environmental assessment.

16 Because the costs associated with PEA
17 is -- and the requirement of CEQA is pretty time
18 consuming and, you know, timing and criteria for
19 this preparation is really important. And it
20 costs quite a bit of money. And, in the tens of
21 millions when we're looking at the full-blown PEA
22 and then a CPCN process.

23 And so our cost recovery is very
24 important to PG&E, but the cost to our customers
25 and the impact on the community must also be

1 primary considerations.

2 Another thought is that transmission is
3 under FERC jurisdiction, so we will also need to
4 work with FERC, because FERC rules would say that
5 the transmission owners cannot recover the cost of
6 obtaining a permit until the associated project is
7 operational. So it has to be used and useful.

8 So, suppose we obtain a permit today and
9 the project may be delayed or may not be
10 implemented until, say, 30 years later. And that
11 delay in cost recovery gives incentive to
12 designating and acquiring a banking right-of-way.

13 And also the state regulator support
14 would be needed on this cost recovery, and the
15 TO's rates in advance operation.

16 PRESIDING MEMBER GEESMAN: Now, let me
17 ask you on that point, would that apply to right-
18 of-way acquired in advance of knowing exactly what
19 size or scale project ultimately might be built on
20 that right-of-way?

21 MS. THOMAS: I'm not sure, because what
22 happen is from the way that I understand is that
23 when we plan a project we would have the corridor
24 designated, and then we'd have the right-of-way,
25 you know, to get a permit and the required. And

1 when a project's become used and useful, then
2 everything would roll into the ratebase, the
3 transmission ratebase.

4 And so we would acquire right-of-way
5 ahead of time without any project to attach it to,
6 that may be a problem. And then, of course, even
7 if you had a project attached to it, finally the
8 project was built on the right-of-way and become
9 used and useful, it could be many years from then.

10 PRESIDING MEMBER GEESMAN: You might ask
11 your legal division to look at the staff
12 recommendation in terms of expanding the amount of
13 time that the CPUC will allow you to carry land in
14 ratebase as to what would trigger FERC
15 jurisdiction in that situation.

16 Because I read the staff recommendation
17 as focused on a right-of-way acquisition quite a
18 bit in advance of the actual FERC approval of
19 wires and towers.

20 MS. THOMAS: Well, my understanding is
21 that if we have right-of-way and it would be keep
22 in the ratebase, that for five years and after
23 five years you'll be a shareholder responsibility
24 for the upkeep.

25 PRESIDING MEMBER GEESMAN: And I think

1 the staff is recommending that five-year period be
2 expanded.

3 MS. THOMAS: Right, but then in order
4 before we get a corridor we have to get the
5 permit. And the permit will have to be, we will
6 need a PEA or some sort --

7 PRESIDING MEMBER GEESMAN: Right.

8 MS. THOMAS: -- to say why we need a
9 permit. And that costs a lot of money.

10 PRESIDING MEMBER GEESMAN: Yes, I
11 understand that. But I think the staff has
12 contemplated you getting a state permit of some
13 sort. I don't believe the staff has thought of it
14 as getting a FERC permit.

15 MS. THOMAS: Yeah, that's where the
16 interesting part come in, because transmission is
17 under FERC jurisdiction, so I'm not sure how we
18 can roll that into a state rate.

19 PRESIDING MEMBER GEESMAN: Yeah. And
20 that's why I'm suggesting that you have your legal
21 division take a look at that. Because I don't
22 know what the answer is, and I would certainly be
23 interested in seeing what your lawyers think the
24 answer is.

25 MS. THOMAS: Sure, and I don't want to

1 play lawyer right now, since I'm not one. Not
2 qualified to be one.

3 PRESIDING MEMBER GEESMAN: Don't sell
4 yourself short.

5 (Laughter.)

6 MS. THOMAS: The land acquisition
7 banking, this flows directly from the discussion
8 earlier, is that we believe that in some cases
9 early designation of corridor can help expedite
10 the transmission siting process. But only if we
11 don't have to do it over again. In future
12 agencies would have to be able to approve a
13 project that was proposed to be built within the
14 corridors.

15 But then the actual purchase of the
16 designated right-of-way ahead of actual need is we
17 think it's unnecessary and wouldn't expedite the
18 siting process because once you get a permit, and
19 it would only take months to acquire all the
20 right-of-way.

21 And we've had experience that when we
22 were building the -- way back when, when PG&E had
23 built the Pacific intertie, and there was thought
24 at the time to build a third intertie down the
25 east side of the valley. And some right-of-way

1 were acquired, and we wind up having to give it up
2 piece by piece. And then finally when the COT
3 project, which constitute a third intertie, came
4 down, it is actually coming down on the west side
5 of the valley.

6 So there's certain uncertainty that
7 could be daunting when we try to acquire right-of-
8 way too early.

9 PRESIDING MEMBER GEESMAN: Yeah, let me
10 ask you there, we're getting different feedback
11 from the different utilities on that question.
12 And if you and your two colleagues could arrive at
13 a common position, I think it would be highly
14 informative for us and probably for the
15 Legislature, as well.

16 I don't think anybody wants to encourage
17 the expenditure of ratepayer funds for something
18 that ultimately is not needed or ultimately is not
19 useful. But we are getting a different
20 perspective from each of the three companies. And
21 I think we need to establish some common ground
22 there.

23 MS. THOMAS: I think one of the reason
24 is that, for example, the 500 kV intertie is
25 really more of choice outside the populated areas.

1 And so, of course, -- and also a 500 kV line is a
2 lot more uncertainty than lines to supply load
3 within a more populated area.

4 The web-based corridor siting model
5 program, why we think this program would be a
6 useful tool, but you shouldn't replace the quality
7 assessment of on-ground work. So for a
8 transmission siting process to be effective and
9 efficient, we need to take into concerns of all
10 parties, that have to be identified and addressed.

11 And there are also practical limitations
12 to incorporating all variables necessary for
13 routing studies into a model. And so we just want
14 to caution that incomplete data and issue
15 identification could lead to unnecessary delays.

16 Again, this is a good tool. We just
17 need to keep that as a tool. And it should not
18 replace actually on-ground assessment.

19 So the summary on suggestion of process
20 is that, well, let's take a big-picture approach.
21 The CEC can develop the resource scenarios, and
22 the ISO and the transmission owner can develop the
23 potential transmission plans. And based on the
24 resource scenario and the potential transmission
25 plans, we can identify and prioritize the possible

1 corridors through a stakeholder process.

2 And then the state and local agency can
3 incorporate that into the corridors into a general
4 plan. And then finally, can review the potential
5 corridors -- I say annually, but I'm not sure that
6 would be the timeframe. May cause some heart
7 attacks here --

8 PRESIDING MEMBER GEESMAN: I was going
9 to say, easy for you to say.

10 (Laughter.)

11 MS. THOMAS: So and then update as a new
12 resource scenario develop.

13 PRESIDING MEMBER GEESMAN: Let me ask
14 you to go back to that last slide. Stay focused
15 there and give us your thoughts as to how we
16 should address this takings issue which you have
17 raised.

18 MS. THOMAS: I really don't have any
19 idea how you could address it, because that's one
20 of the sticking points that we have. Because if
21 we go in and say, and identify a right-of-way
22 around some community, and they have to hold that
23 open for us. And then we really don't -- then our
24 plans change. Say five or ten years from now we
25 decide that we're not going to do it, we're not

1 going run a line down there anymore.

2 Then, you know, how are we going to tell
3 the community that, yeah, you did all these
4 things, we just kidding, and thank you very much.

5 PRESIDING MEMBER GEESMAN: And is that
6 problem mitigated if we don't require the general
7 plans to be amended.

8 MS. THOMAS: But then if we don't do
9 that how would we know we can build in there.

10 PRESIDING MEMBER GEESMAN: Well, --

11 MS. THOMAS: I mean that's a dilemma
12 here.

13 PRESIDING MEMBER GEESMAN: We can't give
14 you land use for nothing. Once you've established
15 that you want to build there, you do have a
16 taking, unless you provide compensation.

17 MS. THOMAS: That's correct, yes.

18 PRESIDING MEMBER GEESMAN: So we need to
19 wrestle with this. And the Legislature is hoping
20 that we successfully address it during the interim
21 session. I certainly invite your company's best
22 contribution in helping us resolve it.

23 MS. THOMAS: Well, we certainly would
24 look forward to it.

25 Here's some specific comments:

1 Jefferson-Martin 230 kV line is making good
2 progress. We expect it to be operational in the
3 first half of 2006. And we plan to shut down
4 Hunter's Point in 2006 following the energization
5 of this project. So it's still on track.

6 Project number two and number three,
7 these two could be the same project depending on
8 the cost and the need. Or, you know, it could be
9 different project, too, but it could be the same
10 project. And the stakeholder and the ISO are
11 still evaluating alternatives.

12 A project, something, is needed by 2012
13 at the earliest, and this project does not impact
14 the plant shutdown at Hunter's Point Power Plant,
15 which is on track for 2006.

16 The Greater Fresno project, which is
17 Henrietta-Gregg reconductoring project, which has
18 just received CPUC approval and PG&E plan to be in
19 construction in 2006.

20 Project number 16, which is Tehachapi
21 area renewable interconnection, we support the RPS
22 target and schedule, and will work to make sure
23 that the most cost-efficient solution would be
24 there to support the statewide goal. The
25 transmission need would be based on real IFO

1 results, which are beyond the control of PG&E. So
2 we may or may not consist of a direct
3 interconnection from Tehachapi north to PG&E
4 transmission network. We're still doing studies
5 on that.

6 The identified problems is north of
7 Midway and those need to be first resolved.
8 Because as the study that I presented earlier in,
9 I think, May 19th - anyway, it actually shows that
10 Path 15 would reach a limit before Path 26 in a
11 south/north direction.

12 Now, the Path 26 upgrade, up to 4000
13 megawatts, is actually from a north-to-south
14 direction. And so we have in a south-to-north
15 direction Path 15 actually reach limit first. So
16 a direct line from Tehachapi to say, for example,
17 Midway is not really needed until there is a need
18 to schedule more than 1500 megawatts north to
19 northern California, and Path 15 is fixed somehow.

20 So, is any questions?

21 PRESIDING MEMBER GEESMAN: I understand
22 that the evaluation you've made on the Tehachapi
23 interconnections. Do you think it's possible that
24 from the ISO's perspective, looking at benefits
25 both in northern and southern California, and

1 looking at potential enhancements of Path 26, that
2 they could come to a different conclusion?

3 MS. THOMAS: They may. That's the
4 reason why we think we should be studying
5 coincidental generation on the state. Because
6 what happen is that if you're looking at Tehachapi
7 alone, and that's the conclusion we'll come up
8 with.

9 Okay, now we're looking at a north-to-
10 south situation to supply southern California.
11 There could be a different conclusion. And that's
12 the reason, the danger of looking at only
13 clusters, one cluster at a time.

14 PRESIDING MEMBER GEESMAN: I think
15 that's a very good point, and I certainly thank
16 you for your presentation, Chifong.

17 MS. THOMAS: Thank you.

18 MR. SMITH: Ms. Thomas, I have one quick
19 question for you.

20 MS. THOMAS: And I thought I was going
21 to escape.

22 MR. SMITH: This should be an easy one.
23 Going back to your comment about Jefferson-Martin
24 and the closure of Hunter's Point, I know the
25 landscape on the Peninsula has changed. It's

1 fairly dynamic, and -- over the last several
2 years, but is Jefferson-Martin, the completion of
3 Jefferson-Martin the only requirement for shutting
4 down Hunter's Point? Or were there other upgrades
5 or modifications necessary?

6 MS. THOMAS: Yes, there's another one,
7 it's the Potrero-Hunter's Point, I believe. But
8 that one is going to be on track also. They'll be
9 completed about the same time.

10 MR. SMITH: Okay, I just wanted to
11 clarify that.

12 MS. THOMAS: No, that's -- of course,
13 Jefferson-Martin is not the only one.

14 MS. GRAU: Thank you. Before we move on
15 to the next speaker, we have some people listening
16 in on the phone, and we're getting some feedback
17 in the form of heavy breathing.

18 (Laughter.)

19 MS. GRAU: So, if you could put your
20 phone on mute, we'd really appreciate it. It
21 would help out in here. Thank you.

22 And at the end, after our last scheduled
23 speaker, Gary DeShazo, we will have an open
24 discussion. We have one blue card so far from
25 somebody who'd like to speak. And then if anybody

1 on the phone would like to speak, you can then
2 reactivate your line so we can hear you, okay.
3 Thank you very much.

4 So next we have Gary DeShazo from the
5 Cal-ISO.

6 MR. DeSHAZO: I want to just take a
7 moment to thank you for the opportunity to come
8 here and provide some comments, I think related to
9 some of our perspectives about how we want to move
10 forward in planning.

11 I find that every time I've been here I
12 always walk away with a little more knowledge than
13 what I had whenever I came in. And it appears
14 that today I've learned that I may have a future
15 in insurance somewhere along the way, so --

16 (Laughter.)

17 MR. DeSHAZO: -- we'll see where that
18 goes.

19 In reviewing the staff report there are
20 some comments that were attributed to our CEO,
21 Yakout Mansour, with regard to our perspectives
22 about the ISO's role in transmission planning.
23 And some additional clarification that Armando
24 Perez provided, which I think, on the surface,
25 other than indicating that we were going to be

1 doing something a little bit differently, that
2 there was a little less or a little more
3 information provided.

4 I was asked if I could come and maybe
5 provide some additional comments on that. I'm not
6 sure that -- I will shed some more light on that
7 in terms of concepts. I'm not prepared to give
8 you a lot of details about that. The last 60 days
9 that we've had has been, you know, a roller
10 coaster ride, I guess, is probably maybe a simple
11 way to describe it. But I think what I'm learning
12 is that the last 60 days has been about the first
13 climb to the top. The roller coaster ride is just
14 now going to start.

15 So, as I look out on the landscape I see
16 that the sky is still blue, but the landscape, in
17 terms of things that we're looking at and we're
18 watching out for, are changing. And they're
19 changing very rapidly.

20 With regard to the transmission planning
21 process, maybe the best way to do this is if we
22 think about what we're currently doing today it's
23 done through expansion plans. This stuff is
24 described in our tariffs and we've been doing this
25 since the ISO essentially has been in operation.

1 Where the participating transmission
2 owners go through a planning process; they develop
3 an annual transmission expansion plan, which looks
4 out to roughly ten years.

5 Typically the first five years are in a
6 lot of detail because they need that kind of
7 information for budgeting. But then they also
8 look out to the tenth year to try to get a far
9 reach out in terms of making sure that we've got
10 our bases covered with regard to transmission.

11 The process is they look at the plans;
12 they identify problems; they propose projects to
13 resolve those. They look at the ones that are
14 most economic. They put all that into an
15 expansion plan and provide that to the ISO. Then
16 we review it for those projects that are \$20
17 million or greater in cost, it requires our board
18 approval. Those that are less than \$20 million
19 can be approved by ISO management.

20 We also do what we have called our
21 control area study or control grid study, which is
22 we take all three expansion plans and put them
23 into one. There's been a lot of discussion here
24 before you about how do you do it on a statewide
25 basis. And I think I have made some comments

1 along the lines that what the ISO is doing is
2 about as close as we can get in terms of
3 coordinated planning with regard to transmission
4 plans.

5 Clearly, you know, we've got
6 transmission that covers about 75 percent of the
7 state. So we've gotten a good portion of the way
8 there. But, clearly, there are some missing
9 pieces. And I think we've heard today that these
10 are really important missing pieces.

11 We do that and that helps us identify if
12 there's any seams issues. And if there are, then
13 we turn around and pump that information back into
14 the following year's expansion planning process.

15 The other thing that we do is, of
16 course, the reliability-must run work. And that's
17 an annual process. We only look at the next year
18 in determining what our reliability-must run
19 requirements are for that year. And then we've
20 got a process that we go through to identify the
21 generation that's needed for that. And ultimately
22 then select for RMR agreements.

23 I think that from Yakout's perspective,
24 that he sees this process as reactionary. And
25 he's right. And with regard to what we do, we --

1 PRESIDING MEMBER GEESMAN: And he's
2 probably read some of our reports over the last
3 couple of years.

4 MR. DeSHAZO: Oh, I'm sure that he has.
5 And so we look at what we do as terms of
6 reactionary. We get the plans; we make
7 determinations about it; and then we go do
8 something.

9 Yakout has asked, and when I say asked,
10 really it means direct, he just is nice about it
11 when he does this, that he asks us that we need to
12 no -- we need to be more proactive in terms of
13 what we're doing. And so he's asked us to take a
14 more proactive role in the transmission planning
15 process.

16 We recognize that we have access to
17 information that is not readily accessible to
18 others. We also recognize that in terms of the
19 work that we do with reliability-must run and
20 congestion, that we have, I think, an opportunity
21 to be more proactive and get in front of this, and
22 looking at where are these issues occurring and
23 what things can we do in order to reduce these
24 costs.

25 Now, one of the comments that he made

1 was that we're looking at roughly \$600 million in
2 RMR costs, and I think somewhere around \$300- to
3 \$400 million in congestion costs. In other words,
4 you get up to \$1 billion a year. And this is just
5 too much. We are not necessarily seeing that this
6 is going to be turning around very quickly.

7 So what he's asked is that we need to go
8 after this stuff and we need to do it in a
9 proactive role, a more proactive way. And what
10 he's wanting us to do is to develop an ISO
11 transmission plan that identifies where these
12 areas are, and the transmission projects that
13 could be put in place that would resolve these.

14 Now, I think in trying to sort of think
15 this through our concept is that in doing this we
16 would develop both a five-year look and a ten-year
17 look. The five-year look, I think, is more
18 focused on the reliability-must run and congestion
19 types of issues. The ten-year look is looking at
20 interconnection issues, things that we need to do
21 in order to support our needs for importing ore
22 power from the outside. These typically are
23 longer term projects.

24 There's also the issues for the ten-year
25 plan, because if you're thinking about ten-year

1 types of projects, then you're talking about 500
2 kV, and maybe possibly even some 230 type stuff.
3 It depends upon where it's being located.

4 But we believe that in doing this, given
5 the information that we have, that we can make
6 good judgments about what the right projects are,
7 with the intent of selecting these in a way that
8 will minimize the costs that are being attributed
9 to, or paid back through the California
10 ratepayers, at least those with the California-
11 ISO.

12 The intent is Yakout has asked us that
13 we would develop our first five- and ten-year plan
14 prior to January of 2006. That it would be
15 approved shortly thereafter. And then the new PTO
16 plans, we would provide that to the PTOs. They
17 would assess that information and if they put that
18 into their PTO plans, we would expect to see a
19 response back from them right around somewhere in
20 July 1st of 2006.

21 Clearly, in order for us to do the
22 process there's information that we will need to
23 gain or collect with regard to the resource
24 portfolios; in terms of the timeframe that we're
25 looking at, the load data, the types of contracts,

1 there's various things that we'll need to collect
2 input from or on that we would have a stakeholder
3 process. We need to define or put together some
4 sort of a stakeholder process that we would lead
5 to collect that information.

6 The projects that we propose in our
7 plan, if PTOs include those in their plans, then
8 the ISO Board would approve them. If they -- of
9 course, they'll be given an opportunity to review
10 those plans. If they come up, they have a better
11 alternative to resolving the issues that we've
12 identified, then they can propose those and then
13 we would approve those.

14 If they chose that they don't want to
15 build those, then we would go out for a third
16 party and through some sort of RFP process that
17 would need to be developed in order to accomplish
18 that. The intent is we would intend to move
19 forward with getting the projects constructed.

20 I think that with regard to the plans
21 that are put together, one of the things that we
22 also need to think about is the resource side and
23 generation siting. One of the concepts that
24 Yakout has had is that our plan should recognize
25 that -- or should in some way send a signal to

1 resource developers that if they were to site
2 resources in certain locations, it would either
3 defer or eliminate the need for transmission
4 investment.

5 And then if we could look and say that
6 that's more economical choice to make, then that's
7 what we would do. And what he is looking for is a
8 way to provide some sort of a transmission or base
9 credit that would come out of the savings from not
10 doing the transmission as opposed to the resource
11 side.

12 We don't know how that would be done
13 yet, but at least from his perspective he believes
14 it's something that can be done, and should be
15 offered.

16 We have a document that briefly is
17 explaining this. It's still being revised. I
18 expect that it will be posted on our website
19 tomorrow. Sort of describing, in generalities,
20 what we're planning to do.

21 We've got a lot of work in front of us
22 clearly in order to do this. There's no doubt in
23 my mind that we'll be able to do that But we
24 can't do that, of course, without working with the
25 PTOs and support from the PTOs.

1 But one of the things that I would like
2 to mention is with regard to your staff report,
3 one of the things that I was heavily involved in
4 was the work that was occurring late last year
5 between the three agencies, the CPUC, the CEC and
6 the ISO in looking at ways to identify where our
7 core strengths were, how we could apply those
8 together and streamline the overall process in
9 terms of identifying our transmission --
10 reliability needs, and then getting things done.

11 The ISO believes, at that time, that
12 that was the right process. We were making
13 incredible progress with that. And in reading the
14 staff's report we're very much encouraged to see
15 that that momentum has not been lost; that it's
16 been carried through in terms of your thinking.
17 And we believe that it's absolutely the right
18 thing to do. That we have core strengths that we
19 can bring to the table in terms of what our
20 obligations are. We believe that the CEC does, as
21 well. And that the best way to get this done is
22 really to work out a process that really involves
23 both of us, both of our organizations, in order to
24 accomplish that.

25 PRESIDING MEMBER GEESMAN: Thanks for

1 your comments, Gary. Let me ask you how your
2 department or section of the ISO has survived the
3 budget reductions there.

4 MR. DeSHAZO: Well, what we have done is
5 we had, prior to the realignment, we had an
6 operational engineering group that reported up
7 through Jim Detmers. Then we had the grid
8 planning group that, prior to Terry's departure,
9 reported directly to Terry Winter, the CEO.

10 And in the interim period Army was
11 reporting to the CEO, which also happened to be
12 Jim Detmers.

13 What Yakout has done, and I think he's
14 drawing from his experience from BC Hydro or the
15 BCTC efforts, is that he believes that you need to
16 get the operations part and the planning part
17 together. And they need to be working together so
18 that the solutions that are developed aren't just
19 about looking at long-term planning type things,
20 but they also are trying to accommodate the
21 operational needs, as well.

22 So what we have done is we have combined
23 both the operations engineering group and the grid
24 planning group together. It reports through two
25 Directors; I'm one. My responsibilities are

1 through the northern system. Richard Cashdollar
2 is the other. His responsibilities are the
3 southern system. Report to Army Perez, who is now
4 a Vice President of Planning and Infrastructure
5 Development.

6 We kept the number of people involved
7 intact, although I think everybody around the
8 company was asked to downsize. The overall
9 organization was decreased somewhere between 20 to
10 25 percent in employees.

11 And Yakout's vision is that I guess
12 maybe the best way -- the way I tend to look at
13 this is that there's little left to the
14 imagination about what he wants us to do. How we
15 do it is left totally to the imagination.

16 Clearly, we have less people. We have a
17 lot that we have been doing. We will have to find
18 ways to either continue to do the amount of work
19 that we've been doing with the people that we
20 have, or simply just not do some of those things
21 that we have.

22 Now, having said that, we are struggling
23 at least within Army's group of looking at what
24 he's asking us to do in terms of planning. Plus
25 we've got our operational requirements now that

1 we're dealing with. And it's not -- today, it
2 doesn't look like it's a very simple thing to
3 resolve. But I believe that we will resolve that.

4 Clearly, we have a strong vision about
5 planning, and we want to take a role in that. Mr.
6 Mansour wants us to do that, and he's expecting us
7 to do that.

8 I think, though, that's why I believe
9 strongly that partnering with the CEC and the
10 other organizations and looking for a single way
11 to do this, and focusing on our core strengths, is
12 a way that we can make that happen.

13 Because I believe that there are many
14 things that your organization can bring to this in
15 helping us do that, that we can contribute to.
16 And I think overall we can get the job done. But
17 clearly, Mr. Mansour wants us to be proactive in
18 the planning aspect, and that's exactly what we
19 will do. And we'll be successful at doing that.

20 PRESIDING MEMBER GEESMAN: Well,
21 Yakout's great benefit, in addition to his lengthy
22 prior experience, is that he comes to the
23 situation new and with a fresh set of eyes.
24 Commissioner Boyd and I still regard ourselves as
25 sufficiently new and with fresh sets of eyes, that

1 I'm hopeful that we don't succumb to the kind of
2 organizational parochialism that seems to
3 characterize state government.

4 But I don't think we will, I don't think
5 we have. To give you a preview, I do believe our
6 report this fall will carry forward many, if not
7 all, of the same themes that our prior reports on
8 transmission have. Probably with a fair amount of
9 new intensity, because I think our situation has
10 worsened since we started writing these reports.

11 My infrastructure soul brother, Pat
12 Wood, in his farewell interview gave the state,
13 and I think in all fairness gave himself and his
14 Commission a D-plus in addressing our
15 infrastructure needs since the crisis of 2001.

16 And I think that our report, to some
17 extent, will be a letter home to one's parents as
18 to why we got a D-plus, and how we're going to do
19 better next semester.

20 I think the notion that planning needs
21 to be more proactive than reactive is one that we
22 will probably spend a fair amount of time on. We
23 have been critical of the rearview mirror approach
24 that our institutions have taken. And I think
25 that we'll probably expand a bit on that.

1 I also agree that the collaborative
2 process that was initiated late last year was an
3 extremely good idea, and hopefully we can
4 reinvigorate that effort. I'm disappointed that
5 the other organization -- and I won't dwell on
6 which one of the three of us that was -- but I
7 know it wasn't you and I know it wasn't me --

8 (Laughter.)

9 PRESIDING MEMBER GEESMAN: -- that
10 unilaterally suspended work on that effort. But I
11 think it's important to start that up again. And
12 I'm happy that our two organizations have been
13 able to work together as closely as we have in the
14 interim.

15 I would strongly recommend, and I don't
16 know the docket number, but the Southern
17 California Edison Company did file some comments
18 in our docket at some point this past spring
19 cautioning against duplication of efforts. And I
20 think that's an important theme for each of us to
21 follow going forward, particularly with resources
22 for each of us being relatively constrained.

23 We ought to focus on these questions as
24 best we can; make the best decisions we can. And
25 then make them once, not revisit them again and

1 again and again and again. We ought to come up
2 with legally defensible results. I think that's
3 what the people of California expect from us, and
4 I think that's what we should be able to deliver.

5 But I certainly thank you for your
6 comments and all of the help that you've provided
7 us over the past several years.

8 MR. DeSHAZO: Thank you, and the same
9 for you.

10 COMMISSIONER BOYD: It's hard for me to
11 top Commissioner Geesman always in this arena, so
12 I rarely try. But I think you should take the
13 message back, therefore, that we both commend the
14 ISO and yourselves for the words you brought us
15 today and the attitude you brought us.

16 I'm not sure my eyes are as young as
17 Commissioner Geesman's, and one of my terrible
18 disappointments over the past introduction to the
19 electricity business and the crisis and what-have-
20 you, was the idea that in my mind it would take
21 the combined resources of everybody in the room
22 and probably a few others to solve California's,
23 the nation state of California's issues. But
24 there was always too many people inclined to say,
25 well, that's my responsibility, I'll take it back

1 home and take care of it. And not, therefore,
2 enough exhibiting of teamwork.

3 I think the collaborative effort was
4 good, is good and will always remain good. And it
5 will take the combined core values, I like that
6 term that you brought to us, of all the agencies
7 to get us out of this dilemma. Which we're not
8 doing a very good of getting ourselves out of yet.
9 But I do retain hope still. So, thanks.

10 MR. DeSHAZO: Well, I would say that, in
11 just some other comments, Yakout has told us his
12 first 90 days was 70 percent inside, 30 percent
13 outside. He has informed us that his 90 days are
14 up. It's now your problem and you need to go.
15 I've told you what you need to go do, now you need
16 to go do it. And that's what we're in the process
17 of doing.

18 So, now it is 30 percent of his time
19 inside, and 70 percent of his time outside. And
20 he clearly has a desire to work with the outside,
21 and develop relationships. There's no doubt in my
22 mind that that is a core in his mind, and he will
23 do that.

24 Thank you.

25 PRESIDING MEMBER GEESMAN: Thank you,

1 Gary.

2 Okay, I'm going to go to blue cards now.

3 Carry Downey from the Imperial Irrigation
4 District. Is she still here? Guess we lost her.

5 Kevin Woodruff from TURN.

6 MR. WOODRUFF: Thank you, Commissioner
7 Geesman. I'm Kevin Woodruff; I'm here
8 representing TURN. I have two pretty quick
9 comments.

10 One is a factoid we ought to keep in
11 mind when talking about reliability criteria.
12 There was some discussion about the City of Los
13 Angeles' planning criteria being one-in-ten hot
14 load plus a single largest contingency, and it
15 produces a result, I believe that Randy Howard
16 said, was a reserve margin of over 20 percent, or
17 about 20 percent.

18 SMUD uses the same criteria and it comes
19 up with a reserve margin of less than 15 percent,
20 because their single largest is proportionately
21 much smaller.

22 So, just because you start with a one-
23 in-ten load forecast doesn't mean you come up with
24 a higher criteria than 15 percent over a one-in-
25 two load forecast.

1 I know the generators get excited when
2 they hear a one-in-ten load forecast because they
3 think their market share is going to go up. It
4 doesn't always work that way. That's something to
5 keep in mind.

6 Second item is more of a caution.
7 There's been a lot of attention and some
8 additional work presented today about trying to
9 estimate, you know, the net benefits of
10 transmission projects. I think that's -- if we've
11 done that had a job historically of really getting
12 what the benefits have been, there's, you know, a
13 lot of attention needs to be paid to that.

14 And I know the ISO's team process, and
15 you know, some of the work Mr. Toolson presented
16 today and Mr. Eto has, I think on previous
17 occasions, there's a lot of discussion of that.
18 I'd be very -- my caution is if you start actually
19 being able to make reasonable estimates of what
20 some of these extreme, you know, insurance
21 benefits and other quantifiable benefits are, I'd
22 be very careful about then applying a social
23 discount rate to the stream of benefits to come up
24 with a benefit/cost ratio.

25 That may be appropriate in some

1 instances, but that's a very heavy thumb to put on
2 the scale of benefit/cost analysis. The danger is
3 when you take that approach is customers may end
4 up with a fixed cost for a project that is, over
5 time, only going to increase their rates. That's
6 the -- you have to be extremely careful about
7 adopting benefit/cost criteria or benefit/cost
8 tests that are going to disadvantage those that
9 are going to be paying for the project. That was
10 my -- a caution I would make on that issue.

11 PRESIDING MEMBER GEESMAN: And I would
12 suggest that you should be equally cautious about
13 burdening those who will be paying extra costs if
14 the project does not go forward.

15 MR. WOODRUFF: Fair enough.

16 PRESIDING MEMBER GEESMAN: Such as the
17 ratepayers in San Diego in the wake of the demise
18 of the Valley-Rainbow project.

19 MR. WOODRUFF: Right, and I don't
20 believe my client took a position on that
21 particular, but --

22 PRESIDING MEMBER GEESMAN: No, but I
23 will say during the short period of time that I
24 was on the ISO Board in the spring of 2002, I
25 think four or five projects came in front of the

1 board for approval and on each of those I am proud
2 to say that either Mike Florio or myself made the
3 motion to approve the project. And the one of us
4 that didn't make the motion seconded the other
5 one's motion.

6 So at least the senior attorney of your
7 organization has a distinguished record in
8 acknowledging and recognizing and promoting the
9 benefits of many of these projects.

10 MR. WOODRUFF: Yeah, Mr. Florio and I
11 work together on a lot of resource planning issues
12 before the PC, and take the planner's approach,
13 and not necessarily the short-term cost
14 minimization approach to evaluating projects, both
15 generation and transmission. I think that's
16 appropriate.

17 Again, I just -- the social discount
18 rate is a real hammer to put on the scale, a real,
19 you know, heavyweight to put on the scale on the
20 side of building something. I'd be very cautious
21 about doing that to avoid double counting, and,
22 again, you know, potentially approving a project
23 that will just raise rates without providing
24 benefits that are comparable.

25 PRESIDING MEMBER GEESMAN: And I think

1 when we start seeing white elephant projects and
2 under-utilized transmission capacity in the state,
3 we really ought to revisit that question.

4 MR. WOODRUFF: That's fair, a fair
5 comment.

6 PRESIDING MEMBER GEESMAN: And I hope
7 you'll ask your grandchildren to remind my
8 grandchildren of this point.

9 (Laughter.)

10 MR. WOODRUFF: Fair enough. Thank you.

11 PRESIDING MEMBER GEESMAN: Thanks, Gary.

12 COMMISSIONER BOYD: One of the
13 overriding economic considerations that I love to
14 apply to something always is pay me now or really
15 pay me later is always a possibility. So, your
16 caution is understood, but we have to be careful.

17 MR. WOODRUFF: I understand. Thank you.

18 PRESIDING MEMBER GEESMAN: Barry Flynn.

19 MR. FLYNN: Yes, thank you for giving me
20 the opportunity to speak. When I decided to come
21 today, I took a day off from vacation because I
22 was in the area anyway and I wanted to essentially
23 compliment the staff on the work that they've done
24 and make a few comments not too much different
25 from those that you've heard from me before.

1 First, I would say, I'm Barry Flynn; I'm
2 with Flynn RCI. I'm a consultant to a number of
3 entities, but mostly to the cities in the Bay
4 Area, the City of Alameda, Palo Alto, Santa Clara,
5 and the City and County of San Francisco.

6 And one of the themes, as Gary knows
7 that I've been sort of pounding on over the years,
8 is looking at total economics of transmission
9 within load pockets.

10 And we've always struggled with coming
11 up with numbers when I tried to put that out to
12 others as to why that's important. The only thing
13 that was publicly available was the fixed costs of
14 RMR. And I think the last time we counted up
15 those fixed costs, in the Bay Area were just under
16 \$200 million.

17 The numbers that are in your report that
18 are quoting Yakout are greater than that. And
19 they take into account other things. And I easily
20 accept those.

21 And I wanted to try to put some of that
22 in context, because the Commission is doing a
23 great job, and the staff, in terms of trying to
24 look at all the issues. But in some ways the
25 issues are much simpler in my mind. If you really

1 want to go after the low-hanging fruit, or go
2 after what has an economic justification, I mean
3 the numbers in your report are talking about \$1
4 billion in RMR costs and local congestion costs.

5 If you go back and look at where
6 economics have been done on transmission so far,
7 first of all let me say that, you know, in the five
8 years I've been following the activities of PG&E
9 and the ISO, you know, a lot of time and effort --
10 and a good job has been done with regard to doing
11 studies that comply with reliability criteria.

12 I think people don't really understand
13 how little has been done in the economic area.
14 And if you look at the few cases that have been
15 done, we're talking about first Path 15 was posed
16 by a private developer. The ISO really did some
17 economic studies for the first time on terms of
18 operational economics. They developed the team
19 methodology which took two years or more. But the
20 example used for that was Path 26.

21 We have a Palo Verde-Devers study that
22 is currently before us that's not interzonal, but
23 it's sort of interzonal issues in terms of
24 importing power into the state.

25 There's very little work that I know of

1 that's really gone to what does it take to reduce
2 the local reliability costs that we're talking
3 about that add up to this \$1 billion. The smaller
4 numbers that you see are the interzonal costs.
5 That's where the economic studies have been done.

6 So my basic message was to try to
7 encourage the Commission to align its
8 recommendations with a lot of the early part of
9 its report where it pointed out how big an issue
10 this is from an economic standpoint. And I got to
11 tell you, you know, hearing what Gary had to say,
12 I feel like going and celebrating.

13 I mean I think it sounds like the ISO is
14 really going to take a leadership role in this
15 area. And I guess -- so my recommendation to the
16 Commission is to, as you've talked about having a
17 cooperative relationship, basically do everything
18 you can to help move that process along at a rapid
19 pace.

20 And I thank you for your time.

21 PRESIDING MEMBER GEESMAN: Thank you,
22 Barry. As usual, those are very good points.

23 Others who wish to address us?

24 MS. GRAU: And do we have anybody on the
25 line, on the phone, who would like to say

1 anything?

2 PRESIDING MEMBER GEESMAN: Judy, I think
3 we're done.

4 MS. GRAU: Okay. Thank you.

5 PRESIDING MEMBER GEESMAN: Thank you all
6 very much. We'll be adjourned.

7 (Whereupon, at 3:39 p.m., the hearing
8 was adjourned.)

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